Please note that the original version, or in other words the French version, is the authentic text and shall prevail in the case of inconsistencies.

The French Development Agency (AFD) proposes to subsidize structures (Civil Society Organizations – CSO) for the establishment of a mechanism for financing, strengthening and structuring feminist organizations in the South, the main objective of which is equality between women and men (rated 2 according to the OECD “gender” marker of the Development Assistance Committee (DAC)). The call for projects is aimed at all developing countries, whether in Africa, the Near and Middle East, Asia or Latin America, with a concentration of funding on CSOs on the African continent (including North Africa) up to 65%, according to a defined framework (see the terms of reference - Section XII).

AFD has a € 15 million grant available for this purpose. The call for projects has the vocation to select the CSO or the consortium of French and / or international and / or national CSOs from Southern countries, which will manage the entire grant envelope for feminist CSOs in the South. The overall duration of the project will be 4 years, with the possibility of funding CSOs over shorter durations, depending on the projects, within this overall framework.

The selection is made on the basis of a project note (see model - Section III) accompanied by a financial framework, a logical framework, a chronogram, a table of retrocessions, an administrative file and information sheets (Section IV to XI) to be submitted no later than September 28, 2020 - 12 a.m. Paris time.

The selected structure or consortium will then be invited to continue the investigation, in close collaboration with the AFD Project Team Leader, and will submit a final project note. Each final and complete proposal must integrate any elements resulting from the dialogue with the Project Team Leader designated by AFD and will allow her to submit the project(s) to the AFD award decision bodies.

The call for initiatives files are available from July 22, 2020 on the AFD website: Appel à projets et dgMarket

For any further information, applicants should contact, by August 17, 2020 - 8 p.m. Paris time, by email only, to Anne ISAMBERT (AFD - Health and Social Protection Unit - isambert.anne@afd.fr ), to Emmanuelle CATHELINEAU (AFD - Civil Society Organization Unit - cathelineaue@afd.fr ) and to Mar MERITA BLAT (AFD - Cellule Lien Social - meritablamat@afd.fr ). All responses to the questions addressed will be published on AFD's website no later than August 19, 2020 at 8 p.m. Paris time.

The submission of tenders is set for September 28th, 2020 at 12 p.m., Paris time.
Composition of this call for projects:

I. GENERAL FRAMEWORK
II. PROCEDURES FOR THE SELECTION AND FINAL VALIDATION OF PROPOSALS
III. PROJECT PRESENTATION NOTE
IV. FINANCIAL CANVAS
V. THE SUBMISSION LETTER
VI. LOGICAL FRAMEWORK
VII. SCHEDULE OF ACTIVITIES (IN EXCEL, FREE MODEL)
VIII. BID STRUCTURE INFORMATION SHEET
IX. PARTNER INFORMATION SHEET
X. RETROCESSIONS TABLE
XI. ADMINISTRATIVE FILE
XII. TERMS OF REFERENCE
Article 1. General clauses and conditions

1.1 The call for initiatives "feminist civil society organizations" ("the Call") aims to finance development projects carried out by structures:
- French and / or international and / or national from southern countries, alone or in partnership with local structures;
- having previous experience in the targeted region(s);
- having experience in the implementation of projects related to sexual and reproductive health and rights (SRHR), gender-based violence (GBV), the strengthening of women's economic power and access to rights. The SRHR thematic, on which France will be particularly involved within the framework of the Equality Generation Forum, will be the flagship theme of this call for projects and should in this regard, be the subject of a significant part of the proposed project;
- having previous experience in capacity building;
- having the capacity for close dialogue with AFD headquarters in Paris and with local agencies in the implementing countries;
- able to demonstrate their ability to implement large-scale projects

This call is open to civil society organizations, other non-profit organizations as well as to French and international companies.

To be eligible, CSOs or the consortium leader must ensure that the budget of the project submitted does not represent more than 70% of their annual resources over the last 3 certified years. The CSOs or the leader of the consortium must therefore present an average annual budget equal to or superior to 5 MEUR.

To be eligible, companies must meet one of the following two criteria:
1. Being a company registered locally in the countries of intervention
2. For companies registered in a country of the European Union, the total amount of the subsidy required by the said company for the project must not exceed the threshold of 200k € over three years.

Given these limitations, a company registered within the European Union may be part of a consortium but cannot present a project alone or be a leader / joint representative of the said consortium

In addition, it is possible for the CSO or the consortium to contract with implementing partners beyond the members of the consortium provided that responsibility for the expenditure lies with the consortium. All contracts between the members of the consortium and implementation structures in beneficiary countries outside the consortium will be considered as recourse to the service and will be subject to the Directives for the award of AFD contracts in foreign countries. For the sake of efficient project management, tenderers are nevertheless invited not to increase the use of implementation services. Collaboration mechanisms should be clearly detailed in project proposals.

1.2 The objective of the grant is to finance feminist organizations in the South and their actions in favor of equality between women and men

1.3 The purpose of this Call is to finance, to the tune of 15 million euros on a grant, an operational project (see ToR in section XII).
1.4 The project is aimed at all developing countries, whether in Africa, the Near and Middle East, Asia or Latin America, with a concentration of funding on CSOs on the African continent (including North Africa) at 65%. The remaining 35% should be dedicated to CSOs located in the countries of Asia, the Middle East and Latin America, in order to allow exchanges between CSOs from the south.

1.5 Each supporting structure must submit only one proposal, a member of the consortium may be present in several consortia.

1.6 The AFD reserves the right not to respond to the Call for projects.

**Article 2. Method of operation**

2.1 Within the framework of the Call, AFD intends to finance all the expenses necessary for the realization of a project designed and defined by a structure for a period of 48 months.

2.2 No co-financing is requested in the framework of this Call.

2.3 Tenders may be presented by a single CSO or by a consortium of CSOs.

2.4 National and international structures are encouraged to draw up their proposal in consultation with the national actors of the countries concerned by the Call.

2.5 The Call cannot (i) finance expenses not directly linked to the project, (ii) finance, for the same structure, services already provided for in other projects financed by AFD, (iii) finance services already provided on other funding than that of AFD.

2.6 Administrative and structural costs may not exceed 12% of the amount of the project, including staff costs at headquarters. The remaining 88% of the funding will be used to finance the human resources specific to the project, the operation of the consortium / CSOs, capacity building activities, exchange of practices as well as the direct funding of structures and projects of CSOs in the South (see the budget model and explanatory note of the budget attached to the call for proposals file).

**Article 3. Submission of Projects**

3.1 The selection is made on the basis of a complete project note (see model in section III) accompanied by a detailed budget (see section IV), an administrative file and information sheets (section V) to be submitted no later than September 21 at 6 p.m. Paris time.

3.2 For the successful proposal(s), each structure will then be invited to continue the instruction, in close contact with the AFD project manager, and will submit a final project note, validated by all of parties. This final and complete proposal must integrate any elements resulting from a dialogue with the Project Team Leader designated at AFD. On this basis, the Project Team Leader will submit the project to AFD’s competition validation bodies.

**Article 4. Audit, anti-money laundering / terrorist financing (AML/TF) reporting, evaluation, capitalization and communication**

4.1 Bidders must include, in their proposal, the performance of external audits. The selected structure contracts with an audit firm, the selection methods and the final selection of which will be subject to AFD’s non-objection; the firm will carry out the necessary verifications regarding the proper use of project funds. The audit contract is funded under the project, to the extent of approximately 2% of the total project amount.
4.2 Bidders must also include in their proposal the performance of due diligence on CSOs from the South that will be funded in order to ensure that AFD funding will not be used for money laundering or terrorist activities. (AML/TF diligence). These procedures will be outsourced to expert firms. The consortium will have to make a ToR proposal, subject to AFD’s no objection, to recruit this service provider. ToRs will be sent to a list of firms approved by AFD. The due diligence could be internalized by the consortium, if the system put in place by the consortium is deemed satisfactory by AFD. This question can be discussed with the selected consortium / CSO.

4.3 An ex-post evaluation must be carried out and financed within the framework of the project.

4.4 Tenderers are invited to take into account the highly anticipated and high-level monitoring of the project and its achievements, which may result in a particular request for communication, the necessary means of which must be incorporated into the tender.

Article 5. Contract and payment currencies

5.1 The structures must establish their proposal in euros, which is the currency of the financing agreement. The budget will be drawn up on a global and flat-rate basis, including taxes, firm and non-revisable.

Article 6. Knowledge of the location and conditions of the call for projects

6.1 By the very fact of submitting their proposals, structures are deemed:
- To have read and accepted the conditions of the Call described herein;
- To have the capacity to lead a program, the specifics and problems of which are described in the Call,
- To have a perfect knowledge of the nature and scope of the actions to be carried out, the local working conditions and all the constraints that these actions entail.
- To have read the general conditions and all the documents to be completed and administrative documents to be provided.

Article 7. Opening of proposals and selection committee

7.1 The bids will be opened at the AFD headquarters in Paris by the Project Team Leader of the Health and Social Protection Unit as well as by qualified internal personnel. This will include a representative from the DPA / OSC team and a representative from the Social Link Unit (CLS).

7.2 The selection of offers will be made by a selection committee, which will have the same composition as the bid opening committee. The scoring grid and the offers retained after the opening of the tenders will be sent beforehand to all the members of the committee.

7.3 A selection report will be drawn up by the Project Team Leader. It will integrate, for each analyzed project, elements of assessment justifying the selection or not of the project and which can be communicated to the structures.

Article 8. Clarifications to the proposals

8.1 In order to facilitate the examination, evaluation and comparison of proposals, the Selection Committee may ask structures for clarifications concerning their proposal.

Article 9. Determination of conformity of proposals

9.1 The structures carrying out the projects must demonstrate their capacity to implement large-scale projects; the submitted project must not represent more than 70% of the annual resources
over the last 3 certified years of the project’s supporting structure. The project-supporting structures (OSC lead of the consortium or OSC) must present an average annual budget over the last 3 years equal to 5 MEUR.

9.2 The selection committee may eliminate proposals from structures which clearly lack the human and financial capacity to implement a project in the country concerned.

Article 10 Evaluation and ranking of proposals

10.1 The proposal selection committee will assess and compare the proposals that have been recognized in accordance with the provisions laid down.

10.2 The rating of the proposals during the selection stage will be established on 100 points according to the following scale:

<table>
<thead>
<tr>
<th>Evaluation criteria</th>
<th>Points</th>
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</thead>
<tbody>
<tr>
<td><strong>Initial diagnosis (10)</strong></td>
<td></td>
</tr>
<tr>
<td>- Knowledge of the ecosystem of feminist movements and organizations, of the dynamics underway in different geographic areas and of the priority topics of the call (SRHR, VBG, strengthening of women’s economic power, access to rights).</td>
<td>10</td>
</tr>
<tr>
<td>- Knowledge of the organizational environment for action (legal recognition, national policies, constraints and difficulties, perception by influential actors)</td>
<td></td>
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<tr>
<td><strong>Positioning of the lead NGO and its partners or of the CSO alone (10)</strong></td>
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<tr>
<td>- Presentation of the interventions of the lead CSO and its partners in the countries of intervention</td>
<td>10</td>
</tr>
<tr>
<td>- Partnership dynamic established with feminist organizations, national authorities and with the various actors of the sector and perspectives of interventions over the coming years</td>
<td></td>
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<tr>
<td>- Expertise of the lead CSO and its partners in the field of the call for projects (SRHR, VBG, strengthening of women’s economic power, access to rights)</td>
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<tr>
<td>- Capacity building experience of CSOs including feminist CSOs</td>
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<tr>
<td><strong>Project display (45)</strong></td>
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<tr>
<td>- Relevance of the thematic and geographic coverage of the project with regard to the needs and challenges in the areas concerned</td>
<td>15</td>
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<tr>
<td>- Relevance of project coverage with regard to the actions of other actors</td>
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<tr>
<td>- Detailed presentation of activities / General planning of activities</td>
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<tr>
<td>- Clear presentation of the intervention logic and the chosen methodology in order to achieve social change</td>
<td>30</td>
</tr>
<tr>
<td>- Relevance of the proposal detailing the mechanism for selecting and funding project leaders in the South</td>
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<tr>
<td>- Relevance of the methodology of the overall support and capacity building process for NGOs in the South</td>
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<tr>
<td>- Relevance of the mechanism for the exchange of practices, capitalization and communication</td>
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<tr>
<td>- Integration of a reinforced monitoring and evaluation system</td>
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<tr>
<td><strong>Means used (35)</strong></td>
<td></td>
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</tbody>
</table>
- Share of the budget for the direct benefit of feminist organizations and movements
- Share of the budget allocated to support and operating costs compared to the total budget of the project
- Relevance of the budget with regard to geographic and operational fields
- Relevance of the mechanism ensuring the proper execution of funding allocated to project leaders
- Staff qualifications and skills
- Ability to conduct a dialogue with AFD representatives locally and in Paris, as well as with local authorities
- Organization of the group (leadership, coordination, steering and internal governance, complementarity of the partners in the group, consistency of interventions, etc.)
- Coordination capacities of the consortium and methods of collaboration with all stakeholders

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<td>10</td>
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</table>

Bidders are requested to provide a description of the responsibilities of the members of the team who will carry the project within the consortium or the CSO in the body of their tender. Bidders guarantee the availability of the teams presented in their tender.

**Article 11. AFD’s recognised right to reject any proposal**

11.1 The AFD reserves the right to reject any proposal, to cancel the call for projects procedure as long as it has not awarded the grant(s), without incurring any liability whatsoever towards the concerned structures and without having to inform them of the reasons why it has cancelled the call for projects or rejected their proposal.

**Article 12. Project appraisal**

12.1 After the project has been selected by the Selection Committee, the Project Team Leader appraises the project in the framework of a sectoral dialogue. Each supporting structure remains free to integrate the suggestions or not, and the AFD is free not to pursue the appraisal of the proposal. The following elements, among others, may constitute one of the reasons why the structure’s final proposal is not validated:
- refusal to take part in a sectoral a dialogue with the AFD Project Team Leader, aimed at enriching the proposal,
- refusal to present arguments explaining the non-integration of amendments suggested by the Project Team Leader,
- difference of more than 10% between the budget requested from AFD in the project note and that developed within the technical and financial file.

**Article 13. Confidentiality**

13.1 No information relating to the review, clarification, evaluation, comparison of proposals and recommendations for the award of the grant(s) may be disclosed to bidding structures or any other person outside the review and evaluation process, after the opening of the bids and until the announcement of the award of the grant(s) to the structure(s).

13.2. Any attempt by a bidding structure to influence the selection committee during the procedure for the examination, evaluation and comparison of proposals will lead to the rejection of that structure’s proposal.

**Article 14. Information on the selection and award process**
14.1 The structure having been selected by the selection committee will be informed by email, the latter setting the instruction calendar which will serve as a support for the dialogue.

Article 15. Information on the granting and signing of the financing agreement

15.1 The Project Team Leader will send a letter to each supporting structure benefiting from the grant informing them of the granting of the assistance, then the draft financing agreement for agreement before signing.
II. PROCEDURES FOR THE SELECTION AND FINAL VALIDATION OF PROPOSALS

The process leading to the funding agreement is a two-step process:

1) selection on the basis of a project note (section III) accompanied by a financial framework (section IV), a letter of submission (section V), a logical framework (section VI), a chronogram (section VII) of the information sheets of the holder and of the structures of the consortium if necessary (sections VIII and IX), of the table of financial flows within the consortium (if applicable, section X) and of the administrative file (section XI) to be submitted to the later than September 28 - 12 a.m. Paris time (arrival date confirms)

2) continuation of the dialogue with the Project Team Leader (Anne ISAMBERT), in order to arrive at the final project note, which will serve as a basis for the Project Team Leader to submit the project to AFD decision-making bodies.

SELECTION OF PROPOSALS
Selection on the basis of a project note accompanied by an administrative file

Each supporting structure will provide, by electronic means only, to the following addresses: isamberta@afd.fr; cathelineaue@afd.fr; meritablatm@afd.fr:

• its proposal in accordance with the model project note with the cover page and the financial framework signed by a person empowered to request funding for the structure;

• all the operational and administrative documents requested

ELABORATION AND FINAL VALIDATION OF PROPOSALS

Upon receipt of the notification of selection of its project and on the basis of discussions with AFD, the structure will review the elements of its proposal that deserve clarification or adjustments in order to arrive at a final proposal, contained in a final project note, the elements of which will be presented to AFD's decision-making bodies.
III. PROJECT PRESENTATION NOTE

Deadline for receipt of project notes: Monday, September 28, 2020 - 12:00 p.m. Paris time (the date of arrival is binding).
To be completed in word format, Calibri 11 font, respecting the format below, and with a maximum of 20 pages for the body of the text, excluding appendices.

« Nom de l'appel à projets »
Appel à projets

1. Context
   a) Short presentation of the context and challenges of the project
   b) Location of the project and relevance of the project in the targeted regions and countries

   Explain the relevance of the project with regard to (i) national policies / strategies in the field concerned by the Call for projects, (ii) the context in the targeted regions and countries and the role played by CSO and authorities, (iii) needs of the populations, (iv) interventions by other actors in the region.

2. Presentation of the tenderer (s)
   a) Presentation of the tenderer (s)

   Presentation of the partners (international, national, local), the contributions of each and their respective expertise, the complementarity and modalities of the partnership, steering and governance, their financial situation (annual turnover) and the budget allocation between partners.

   b) Experience of the structure (s) in the targeted countries and regions.

3. The project
   a) General and specific objectives of the project
   b) Content / Project activities
   c) Presentation of target groups
   d) Stakeholders, modus operandi and management of fiduciary risk

Identify the Beneficiary (the Beneficiary is the entity carrying out the project on its own behalf. It is the contracting authority) and the institutional / organizational, fiduciary and contractual scheme.
with the other members of the consortium if applicable and with the CSOs from the South who will benefit from the delegations of funds.

A detailed and exhaustive description of the financial modus operandi between the lead CSO and the other members of the consortium should be set out here:

- bank accounts: indicate on which account of the lead CSO the funds will be paid
- terms of payment of funds at the level of other members of the consortium and at the level of CSOs in the South, location and name of bank accounts

This part should also explain the reporting methods envisaged at AFD level, within the consortium and with CSOs from the South receiving funds.

Supervision of fiduciary risk: also indicate the terms of procurement and the terms of internal and external control (external audit).

e) Project sustainability

Technical sustainability (local skills transfer, use and management of equipment, etc.),

Social and institutional sustainability: strategy for the empowerment of the partner(s),

Economic and financial sustainability: strategy for the economic and financial viability of the project partner(s)

4. Budget

   a) Main elements of the proposed budget

Present a budget narrative sent in Excel format

5. Project outputs, results and expected impacts

   a) Taking into account AFD's transversal approaches (Gender, Climate, Environment, etc.) and the project's contribution to the challenges of sustainable development:

AFD assesses the contribution of projects to the challenges of sustainable development, through an analysis that covers, among other things, “the reduction of gender inequalities”, “resilience to climate change, preservation of biodiversity and management of natural resources”, “sustainable growth and the resilient economy”, “social well-being and the reduction of social imbalances”, “the sustainability of the project and the governance framework”.

This part will clarify how the project will have effects on the relevant dimensions mentioned below (the project does not necessarily have to contribute to all the dimensions) and how it will not create negative effects on the this regard.

   b) Expected results, impacts

   c) Monitoring and evaluation and indicators

Briefly present the project monitoring and evaluation system, specifying the actors involved and their role in the production, transmission or analysis of information. The system must include means,
achievements, results and impact indicators which provide information on the achievement of the project objectives, as summarized in the logical framework.

Indicate the capacity to conduct a dialogue with local authorities, AFD Paris and agencies.

d) Capitalisation

6. **Risk assessment**

   a) Probable risks and means planned to deal with them

   Explain the risks to be considered whether they are contextual (political, economic, social, security and environmental framework, etc.) or operational (technical, financial, partnership, etc.) as well as the measures envisaged to deal with them.

7. **Project schedule:**

   Indicate the duration, the start date, the end date and specify the different phases.
IV. DETAILED BUDGET

Complete the entire Excel spreadsheet attached to the Call for Projects and sign it, using the budget information leaflet attached to the file.

Note that the budget will have to take into account the distribution of the management fee envelope within the consortium.
V. THE SUBMISSION LETTER

SUBMISSION OF A PROJECT PROPOSAL

To

Mr. Director of the French Development Agency

Sir,

I (we), the undersigned first name(s) last name(s)......, acting in the capacity of (position(s)) in the name and on behalf of ...............(company name and address of the tenderer or of the members of the grouping), after having read all the documents appearing or mentioned in this call for initiatives dossier and after having appreciated from my (our) point of view and under my (our) responsibility the nature of this call for initiatives,

Submit (on) s, bearing my (our) signature, the following project proposal with an attached budget,

I submit (we submit) and undertake (we undertake) jointly and severally, the structure .................. acting as agent and pilot of the grouping) to carry out the project in accordance with the proposal made in our project and for the costs that I established myself (we established ourselves), which costs bring out the amount of funding requested in Euros to:

AMOUNT OF ALL TAXES AND DUTIES (TT): ......................................... .... (amount in figures and letters) Euros,

to the economic conditions of the month of the deadline authorized for the delivery of my (our) proposal, namely ......................... ....

I recognize (we recognize) that AFD is not required to act on any of the proposals it receives.

I declare, under penalty of automatic termination, that I do not fall (and that the structure or group of structures for which I act does not fall (s)) under the blow of legal prohibitions is in France, either in the State (s) where my association (s) are located, or in the country of intervention proposed.

Done at ................... on ....................... 

Signature

The signatory will attach the act delegating to him the powers to bind his association. In the case of a temporary grouping of associations, attach the constituting act of the grouping and designating the pilot and agent.

The original of the submission must be marked "ORIGINAl".
## VI. LOGICAL FRAMEWORK

<table>
<thead>
<tr>
<th></th>
<th>Intervention logic</th>
<th>Objectively verifiable and quantified indicators if possible</th>
<th>Sources and means of verification</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Overall objective</strong></td>
<td>What is/are the overall objective(s) to which the action will contribute?</td>
<td>What is the key indicator related to this/these overall objective(s)?</td>
<td>What are the sources of information for this indicator?</td>
</tr>
<tr>
<td><strong>Specific objective(s)</strong></td>
<td>What specific objectives should the action achieve as a contribution to the overall objective(s)?</td>
<td>What indicators show in detail that the objectives of the action are being achieved?</td>
<td>What sources of information exist and can be gathered? What are the methods for obtaining this information?</td>
</tr>
<tr>
<td><strong>Expected results</strong></td>
<td>Results are the achievements that will enable the specific objective to be achieved. What are the expected results (number these results)?</td>
<td>What indicators make it possible to verify and measure that the action achieves the expected results?</td>
<td>What are the sources of information for these indicators?</td>
</tr>
<tr>
<td><strong>Activities to develop</strong></td>
<td>What are the key activities to be implemented, and in what order to produce the expected results? (Group activities by results)</td>
<td>Means: What means are required to implement these activities? For example in terms of personnel, equipment, training, studies, supplies, operational facilities, etc.</td>
<td>What are the sources of information on the progress of the action? Costs: What are the costs of the action? Their nature? (Details in the action budget)</td>
</tr>
</tbody>
</table>
VII. SCHEDULE OF ACTIVITIES (IN EXCEL - FREE MODEL)
### Applicant Information Sheet

<table>
<thead>
<tr>
<th>Full name of organization:</th>
<th></th>
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<tbody>
<tr>
<td>Acronym:</td>
<td></td>
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<tr>
<td>Mailing address:</td>
<td></td>
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<tr>
<td>(to which all correspondence regarding this project should be sent)</td>
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<tr>
<td>Location of head office:</td>
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<tr>
<td>(if different from mailing address)</td>
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<td>Phone:</td>
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<td>Fax:</td>
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<td>E-mail address:</td>
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<td>Website:</td>
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<table>
<thead>
<tr>
<th>Object of the association:</th>
<th></th>
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</thead>
<tbody>
<tr>
<td>Area(s) of intervention:</td>
<td></td>
</tr>
<tr>
<td>Sector(s) of intervention:</td>
<td></td>
</tr>
<tr>
<td>Existence of a strategic document validated in GA¹:</td>
<td></td>
</tr>
<tr>
<td>Main financing and partnerships established between the NGO and AFD over the last 3 years. (specify the purpose, the amount of financing and the AFD department concerned)</td>
<td></td>
</tr>
<tr>
<td>Main funding and partnerships established between the NGO and the French Ministry of Foreign Affairs over the last 3 years. (specify the purpose, the amount of funding and the department of the MFA concerned)</td>
<td></td>
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<tr>
<td>Membership in collectives, networks, platforms:</td>
<td></td>
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<tr>
<td>Main publications of the NGO:</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Contact person(s) for this project</th>
<th>Name</th>
<th>Telephone</th>
<th>E-mail address</th>
</tr>
</thead>
<tbody>
<tr>
<td>Technical reference:</td>
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<tr>
<td>Financial referent:</td>
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<td></td>
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<tr>
<td>Administrative referent:</td>
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<tr>
<td>Surname and first name of the executive director:</td>
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</table>

¹ Attach the NGO's strategy document to the administrative file. This document is mandatory to apply for a grant under a programme agreement.
Surname, first name and capacity of the person responsible for this application for co-financing:

Date of creation:
Legal status:
References of the declaration to the Prefecture:
N° Date Department
The date of publication in the Official Journal:
Where appropriate, the date of recognition of public utility:
Where applicable, the date of approval by a ministry, which

Surname and first name of the president:
Surname and first name of the Secretary-General:
Surname and first name of the treasurer:
Number of members composing the Board of Directors:

Is there an agent of the Agence Française de Développement among its members?:
if yes, please indicate his name and function

Is there a politically exposed person among its members?:
if yes, please state name and position.

Date of the General Assembly at which the current Board and Bureau members were elected:
Date of expiry of the terms of office of these members:
Provisional date of the next General Assembly:

---

2 Attach to the administrative file the list of persons authorized to sign conventions and any other official document for the association.
3 Attach the detailed list to the administrative file.
4 A politically exposed person (PEP) is a person who holds or has held important public office in a foreign country; for example, a head of state or government, senior politicians, high-ranking government officials, senior members of the judiciary or military, managers of a state-owned enterprise or political party officials. Business relationships with family members of a PEP or persons closely associated with it present reputational risks similar to those associated with the PEPs themselves. This term does not cover middle- or lower-ranking persons falling into the above-mentioned categories.
<table>
<thead>
<tr>
<th>Number of members</th>
<th>20..</th>
<th>20..</th>
<th>20..</th>
</tr>
</thead>
<tbody>
<tr>
<td>Number of Contributors</td>
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<td></td>
</tr>
<tr>
<td>Amount of contributions</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Staffing at NGO headquarters:**

<table>
<thead>
<tr>
<th></th>
<th>Total (FTEs)</th>
<th>Full-time</th>
<th>Part-time</th>
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</thead>
<tbody>
<tr>
<td>Employee(s)</td>
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<td></td>
<td></td>
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<tr>
<td>Volunteer(s)</td>
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<td></td>
<td></td>
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<tr>
<td>Total</td>
<td></td>
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<td></td>
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</tbody>
</table>

**Staff abroad:**

<table>
<thead>
<tr>
<th></th>
<th>Total (FTE)</th>
<th>Full-time</th>
<th>Part-time</th>
</tr>
</thead>
<tbody>
<tr>
<td>Expatriate employee(s)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Local employee(s)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Volunteer(s)</td>
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<td></td>
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<tr>
<td>Total</td>
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</tbody>
</table>

**Overall budget of the association (all activities combined)**

<table>
<thead>
<tr>
<th>BUDGET OF THE BODY</th>
<th>20..</th>
<th>20..</th>
<th>20..</th>
</tr>
</thead>
<tbody>
<tr>
<td>* If you do not have the budget for year N-1, please indicate the estimated budget and specify it</td>
<td></td>
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</tbody>
</table>

<table>
<thead>
<tr>
<th>Total income (income statement)- en €</th>
<th></th>
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<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>What percentage of your overall budget is devoted to international solidarity activities in France and abroad (this may be an estimate)</td>
<td>%</td>
<td>%</td>
<td>%</td>
</tr>
</tbody>
</table>

**NET INCOME (last 3 years)**

<table>
<thead>
<tr>
<th>Surplus / Deficiency (-)</th>
<th>20..</th>
<th>20..</th>
<th>20..</th>
</tr>
</thead>
</table>

**BALANCE SHEET (last 3 years certified)**

<table>
<thead>
<tr>
<th>Association funds (own funds and other association funds)</th>
<th>20..</th>
<th>20..</th>
<th>20..</th>
</tr>
</thead>
</table>

**DATE AND SIGNATURE**

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5 Full Time Equivalent.
Presentation of the overall financial resources of the structure over the last three years (for submitting CSOs only)

<table>
<thead>
<tr>
<th>Year</th>
<th>Total CSO Revenue(^6)</th>
<th>Of which public funds(^7)</th>
<th>% of total turnover</th>
<th>Of which private funds(^8)</th>
<th>% of total turnover</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td>Total amount</td>
<td></td>
<td>Total amount</td>
<td></td>
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<tr>
<td></td>
<td></td>
<td>Of which AFD</td>
<td>Contributor(s) to more than 15% of the total budget of the CSO(^9) :</td>
<td>- specify name and amount</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>Of which other central ministries:</td>
<td>- specify name and amount</td>
<td>- specify name and amount</td>
<td></td>
</tr>
<tr>
<td>2019</td>
<td></td>
<td>Total amount</td>
<td></td>
<td>Total amount</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>Of which AFD</td>
<td>Contributor(s) to more than 15% of the total budget of the CSO :</td>
<td>- specify name and amount</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>Of which other central ministries:</td>
<td>- specify name and amount</td>
<td>- specify name and amount</td>
<td></td>
</tr>
<tr>
<td>2018</td>
<td></td>
<td>Total amount</td>
<td></td>
<td>Total amount</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>Of which AFD</td>
<td>Contributor(s) to more than 15% of the total budget of the CSO :</td>
<td>- specify name and amount</td>
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</tr>
<tr>
<td></td>
<td></td>
<td>Of which other central ministries:</td>
<td>- specify name and amount</td>
<td>- specify name and amount</td>
<td></td>
</tr>
<tr>
<td>2020</td>
<td></td>
<td>Total amount</td>
<td></td>
<td>Total amount</td>
<td></td>
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<tr>
<td></td>
<td></td>
<td>Of which AFD</td>
<td>Contributor(s) to more than 15% of the total budget of the CSO :</td>
<td>- specify name and amount</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>Of which other central ministries:</td>
<td>- specify name and amount</td>
<td>- specify name and amount</td>
<td></td>
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</tbody>
</table>

\(^6\) This amount must correspond to the total income appearing in the profit and loss account of the association for the year in question. It is not necessarily equal to the sum of the public and private resources mentioned in the following columns.

\(^7\) Include here all funds of public origin: grants and benefits; public funds of local, national, international, etc., origin.

\(^8\) Account here for all funds of private origin: grants from foundations or companies, bequests, donations, etc.

\(^9\) Please list here all the private contributors contributing more than or equal to 10% of the total budget of the NGO (with reference to the latest annual accounts validated at the General Assembly). If it is a legal entity, communicate the list of the members of the Board of Directors of this organization (name, first name, position and address) or if it is a natural person, communicate its identity (name, first name, position and address).
To be completed for each partner involved in the project

Specify the total number of partners involved in the project:

<table>
<thead>
<tr>
<th>Full name of the organization:</th>
<th></th>
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<tbody>
<tr>
<td>Acronym:</td>
<td></td>
</tr>
<tr>
<td>Mailing address:</td>
<td></td>
</tr>
<tr>
<td>Location of head office:</td>
<td></td>
</tr>
<tr>
<td>(if different from mailing address)</td>
<td></td>
</tr>
<tr>
<td>Phone:</td>
<td></td>
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<tr>
<td>Fax:</td>
<td></td>
</tr>
<tr>
<td>E-mail address:</td>
<td></td>
</tr>
<tr>
<td>Website:</td>
<td></td>
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</tbody>
</table>

<table>
<thead>
<tr>
<th>Contact person(s) for this project:</th>
<th></th>
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</thead>
<tbody>
<tr>
<td>Name and surname of the executive director:</td>
<td></td>
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</tbody>
</table>

<table>
<thead>
<tr>
<th>Date of creation:</th>
<th></th>
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<tbody>
<tr>
<td>Legal status:</td>
<td></td>
</tr>
<tr>
<td>(Attach to the technical file the registration certificate or equivalent, if the structure is informal, specify it here).</td>
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</tbody>
</table>

<table>
<thead>
<tr>
<th>Number of members composing the Board of Directors:</th>
<th></th>
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</thead>
<tbody>
<tr>
<td>List of the members of the Board of Directors:</td>
<td></td>
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<table>
<thead>
<tr>
<th>Purpose of the association:</th>
<th></th>
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<tbody>
<tr>
<td>Main fields of intervention:</td>
<td></td>
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<tr>
<td>Human resources of the association:</td>
<td></td>
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<tr>
<td>Total annual budget in euros:</td>
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<tr>
<td>Main donors:</td>
<td></td>
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<tr>
<td>Membership of networks, federations, collectives, networks, etc.:</td>
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<tr>
<td>History and nature of cooperation with the partner(s) : Institutional and contractual links</td>
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<tr>
<td>Role and involvement in the preparation of the proposed project :</td>
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<tr>
<td>Role and involvement in the implementation of the proposed project:</td>
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<tr>
<td>Experience of similar actions in relation to its role in the implementation of the proposed action :</td>
<td></td>
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<tr>
<td>What is the added value of the project compared to your traditional activities?</td>
<td></td>
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<tr>
<td>How will you take ownership of the project?</td>
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</table>

**DATE AND SIGNATURE**
Indicate the list of the partners of the consortium receiving funds and indicate, for each of them, the amount of funds they will manage under the project.

Be sure to attach, for each of them, the partner information sheet (see Annex IX above).

<table>
<thead>
<tr>
<th>FULL NAME OF LEGAL PERSON (AND UNROLL THE ACRONYMS)</th>
<th>ACRONYM (ONLY IF UTILIZE)</th>
<th>ESTIMATED AMOUNT</th>
</tr>
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<tbody>
<tr>
<td></td>
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</table>

DATE AND SIGNATURE
XI. ADMINISTRATIVE FILE

List of documents to be transmitted by the tenderer structure:

- Copy of signed statutes;
- Copy of the registration declaration in the prefecture and / or in any relevant register (i.e. Trade and Companies Register, publication in the Official Journal etc.) or equivalent according to the regulations of the country in which the structure has its headquarters;
- Dated list and contact details of the members of the Board of Directors or equivalent, of the office in the case of a CSO and of the main leaders including the legal representative, on which appears the date of the last elections, if applicable;
- Organization chart dated and signed by the legal representative;
- Activity reports for the past three years,
- Latest General Assembly report or at least the agenda of the last General Assembly and the main resolutions;
- Balance sheets and operating accounts for the last three years certified and audited (with annexes and explanatory notes), validated by the General Assembly, highlighting the origin (public or private) of the financial resources in the case of a CSO;
- Outside CSOs, a shareholding scheme certified by a legal representative showing legal persons and / or natural persons holding directly and / or indirectly and / or crosswise at least 5% of the capital or voting rights of the tenderer structure;
- In the case of a CSO, provisional budget for the current financial year, overall and in the country (s) of project implementation showing the list of public funding envisaged, indicating whether they are requested or acquired, as that validated in GA, and signed;
- In the case of a CSO, list of private funders contributing more than 5% of the last budget of the structure validated in GA and / or more than 5% of the budget of the project presented and composition of their Board of Directors.
- Identity document of the beneficial owner (s) (Decree n° 2018-284 of April 18, 2018, defines the beneficial owner as, the natural person who ultimately exercises a power of control over the legal person, through its capital ownership or its voting rights or the legal representative of the legal person, in the absence of ultimately exercising a power of control through capital ownership or voting rights).
The purpose of these terms of reference is to present the guidelines for a grant of 15 million euros to finance feminist organizations in the South and their actions in favor of equality between women and men, through an intermediated funding.

AFD is launching a "call for projects" in order to select the CSO or the consortium of French and / or international and / or national CSOs from Southern countries which will manage the funding (entire envelope of EUR 15 million) in order to strengthen the financial and general capacities of feminist CSOs in the South. The candidate structures will formulate in their offer proposals for funding and support mechanisms for feminist CSOs in the South.

The flagship theme of this call for projects is “sexual and reproductive rights and health (SRHR)”, with the majority of funding that will be allocated to it, while the other intervention themes are gender-based violence (GBV), strengthening the economic power of women, and access to rights. In addition, in order to be able to respond to the multiple challenges that COVID-19 will generate in terms of equality between women and men, it is suggested that CSOs target themes that will make it possible to provide a response adapted to the needs of women in the context of the pandemic, using the leverage of feminist associations.

The call for projects is aimed at all developing countries, whether in Africa, the Near and Middle East, Asia or Latin America with a concentration of funding on CSOs on the African continent (including the North Africa) up to 65%. The remaining 35% should be dedicated to CSOs located in countries in Asia, the Middle East, and Latin America in order to allow exchanges between CSOs from the South (all of these geographic areas should be represented).

I. GENERAL FRAMEWORK OF THE CALL FOR PROPOSALS

1. A context of feminist diplomacy in France

1.1 France’s feminist diplomacy and AFD’s commitments to reduce gender inequalities

France, since 2018, has engaged in an international feminist policy according to France’s International Strategy for Equality between Women and Men 2018-2022. French feminist diplomacy defends equality between women and men, their access to the same rights and the same freedoms, in particular the right to dispose of their body, in all spheres of life and in all areas of society. France has set itself the ambition of implementing a development policy to achieve SDG No. 5 in 2030 "Achieve gender equality and empower all women and girls".

In this context, the President of the Republic Emmanuel Macron announced during the G7 for equality between women and men in February 2017 the creation of a Fund of 120 M € to support movements for equality between women and men, as well as feminist movements, especially in developing countries. It was decided that this envelope would be carried by the French Development Agency (AFD) and the Ministry for Europe and Foreign Affairs (MEAE), with the particular objective of helping feminist movements and CSOs, in particular of the South, to lead everywhere the fight for equality, rights and dignity of girls and women.

The operationalization of this “Support Fund for Feminist Organizations (FSOF)" was formalized during a meeting organized with French civil society organizations, by the Ministry for Europe and
Foreign Affairs and AFD, July 15. Of 120 MEUR amount over a period of 3 years, the Fund will finance projects on the following themes:

- sexual and reproductive health and rights and comprehensive sexuality education
- fight against discrimination and gender-based and sexual violence, including the fight against harmful practices (female genital mutilation, child and forced marriage)
- empowerment of women and participation in economic life
- social and political leadership of women
- girls’ access to education at primary, secondary and higher levels
- gender and climate
- “Women, peace and security” agenda and the role of women in crises

Feminist CSOs can apply for three instruments:

- FSPI PISCAS systems managed at embassy level;
- AFD’s CSO Initiatives system;
- AFD projects and thematic calls for projects.

Projects or calls for projects must meet the following criteria:

- Implement DAC 2 projects according to OECD gender markers with a main objective on gender
- Deal with at least one of the themes mentioned above
- Be implemented by local CSOs from partner countries
- The projects will be mediated by one or more feminist CSOs or by Expertise France.

This call for projects, amounting to EUR 15 million, will fall within this framework, with a particular focus on sexual and reproductive rights and health, on gender-based violence, access to rights and empowerment of women.

**AFD** has been mobilized for several years on these issues; since 2014, it has adopted a transversal intervention framework for the reduction of inequalities between women and men (CIT Gender 2014-2017), which had as its objective the integration of gender for better efficiency of Development Assistance. Taking into account the dynamics launched by the gender CIT, a second Gender Equality Action Plan (2019-2022) has been put in place, with a greater ambition in terms of taking gender into account in the operations of the AFD, in accordance with France’s international strategy for equality between women and men (2018-2022) and in line with AFD’s Strategic Orientation Plan (POS, 2018-2022), which put gender equality as a cornerstone of AFD’s “100% social ties” commitment.

This international strategy translates for AFD into new ambitious targets for gender commitments, by 2022, namely 50% of the volume of commitments rated 1 or 2 according to the classification criteria of the OECD Development Assistance Committee (DAC) and € 700 million annually in projects rated DAC 2. In addition, the orientations taken in the AFD’s Gender Equality Action Plan aim to translate feminist diplomacy carried by France into action, and to promote a rights-based approach as close as possible to the actors.
In this perspective, AFD has set intervention priorities that revolve around the empowerment of women and girls, the fight against gender-based violence (GBV) and the guarantee of integration of gender in all AFD Group sectors. Among these priorities, particular attention is given to health and education, fundamental rights, in particular sexual and reproductive health and rights (SRHR) as well as the involvement of women in conflicts resolutions according to the Women, peace and security in crisis and post-crisis zones agenda process. In the health sector, AFD funding, which has reduction of gender inequalities as one of their specific objectives (rated DAC1 according to the OECD marker), has also covered the hospital sector, nutrition and social protection. AFD considers support for the feminist associative movements in the South as a fundamental lever for achieving this ambition on equality between women and men and has funded several projects in support of the latter.

1.2 Support for feminist organizations, a fundamental lever towards equality between women and men

Feminism is a set of philosophical movements and ideas that share a common goal: to define, promote and achieve political, economic, cultural, social and legal equality between women and men. Feminism aims to abolish gender inequalities, which mainly affect women, and thereby promote women rights in civil society and in private life.

Feminist movements are made up of diverse theoretical currents, which seek to understand why and how women occupy a subordinate position in society and try to find solutions to put an end to it. Despite differences, civil society organizations (CSOs) share an interest in the fight against patriarchy, the quest for the emancipation of women, the promotion and defense of women's rights, the refusal of binarities, with the aim to build new social relationships.

Because they evolve in and come from specific environments, feminist movements initiate and carry endogenous dynamics, whose degree of appropriation, diffusion and transformation is strong. Feminist organizations, as essential agents of social change, suffer from a lack of resources, visibility and networking.

Feminist CSOs intervene in the fields of women’s rights and the reduction of gender inequalities but also cover structures that work on the themes of the call for projects (SRHR, GBV, economic strengthening), even if the CSOs do not are not labeled “feminist” as such as are advocacy CSOs.

2. Persistent gender inequalities around the world

2.1 Assessment of the last 25 years post-Beijing

In 2020, for the 25th anniversary of the Fourth World Conference on Women in 1995, UN Women carried out regional reviews to assess progress around the world during this period10. Faced with complex challenges such as climate change, COVID-19 or even conflicts, women and girls are particularly impacted.

Women and girls do not yet enjoy economic security and autonomy.

While the general trend observed worldwide shows an increase in the participation rate of women, significant gaps remain between women and men in terms of participation in the labor market everywhere in the world, even if, in some regions except South and East Asia, the gap appears to be narrowing. Gaps in labor force participation are smaller in sub-Saharan Africa, where female

participation rates are among the highest. The gaps between the participation rates of women and men are particularly marked in the Arab States as well as in North Africa and South Asia, where they exceed 50%. These three regions also have the lowest participation rates for women (less than 30%, compared to a global average of 49%).

In most areas, women's control of property is limited. Women are less likely than men to have paid work and often earn less for similar work; they also tend to be compartmentalized in more precarious, lower paid, part-time and informal jobs. Indeed, pay gaps between women and men persist and even seem to be widening in some parts of the world (16% global pay gap). If they seem to have tightened over the past ten years in South Asia, sub-Saharan Africa and East Asia, as well as in the Pacific, they are accentuated in Europe, Central Asia, in Latin America and the Caribbean. Gender pay disparities are less than 10% in countries of East Asia and the Pacific; they are most marked in southern Asia (around 30%) and sub-Saharan Africa (20%). Strengthening the economic power of women is therefore still an important issue.

Moreover, according to UN Women, the world remains a dangerous place for women, even 25 years after the Beijing Declaration. Violence against women and girls remains a widespread human rights violation globally. While the number of child marriages (early and forced) has declined, the fact remains that 12 million girls still marry before the age of 18 each year. In addition, of the 31 countries surveyed by UN-Women, 34% of adolescent girls aged 15-19 had undergone female genital mutilation. While three-quarters of countries now have laws against domestic violence, 18% of women and girls aged 15-49 who have been in a relationship have experienced physical and/or sexual violence from their current partner or older in the past 12 months, and less than 40% of women who experience violence report it or seek help. With health crises such as the COVID-19 and the containment measures taken by governments, an increase in domestic or public violence has been observed. The fight against gender-based violence is therefore more necessary than ever.

Feminist movements have shed light on the violence and harassment that women face in their workplaces, in public spaces or in their homes, particularly through social networks. Women and girls are now breaking the silence that has long protected the perpetrators of gender-based violence, notably through mobilizations such as #MeToo, #TimesUp, #BalanceTonPorc, #NiUnaMenos.

The improvement in the health and education of women and girls around the world has progressed over the past 25 years: the number of girls in school has increased, the gender gap in enrollment has narrowed, literacy rates are increasing among young people. More women have access to maternal care and there is a decline in the number of women dying in childbirth. However, millions of young girls cannot complete a quality secondary education, especially for those living in rural areas and from poor families. Teenage pregnancies, still too numerous, also prevent young girls from continuing their studies and consequently from finding better paid jobs. Access to contraceptive methods is still too low for many women, with 190 million women of reproductive age worldwide in 2019 who were unable to use a contraceptive method. The maternal mortality rate also remains too high with 211 deaths per 100,000 live births. Strengthening the sexual and reproductive health and rights of women and young girls remains a crucial lever to lift them out of poverty.

Faced with such a record, feminist civil society organizations (CSOs) from the South are on the front line to improve access to women's sexual and reproductive rights and health, to fight against gender-based violence, to participate in strengthening the economic power of women or to improve their access to rights. Faced with such an assessment, feminist civil society organizations (CSOs) in the
South are on the front line to improve women's access to sexual and reproductive health and rights, to fight against gender-based violence, to participate in strengthening women's economic power or improving their access to rights.

2.2 Feminist civil society organizations in the South

The Young Feminists Fund FRIDA has carried out an inventory of young feminists’ organizations in the world which highlights their dynamism, their courage and their inventiveness and the many challenges they face. These organizations represent various social movements and various expressions of feminism.

The majority of these groups were created after 2010 and can therefore be described as emerging. They are often small structures, which are not intended to grow. Only a small majority of young feminist organizations are registered, either by choice or by difficulty. 35% of them report that the cost is too high, 33% say it is a political choice and 30% say they face legal obstacles. However, differences exist between predominantly registered CSOs in sub-Saharan Africa and Asia-Pacific, and those in Latin America and the Caribbean as well as those in the Middle East and North Africa which are less registered. Young feminist organizations have adopted various organizational models with a certain degree of informality. They also use various forms of decision-making, often based on the principles of participatory democracy and consensus. They use innovative strategies to bring about change such as "artivism", a form of activism that uses painting, music, theater, communication or technology. They also use direct action and street mobilizations. Young feminist organizations generally work with 4 main types of population: grassroots women, human rights defenders, students and LGBTQI people. In lots of cases, it is the experience of discrimination and the violation of rights that drives young feminist activists to create their own organization.

However, despite great dynamism, feminist CSOs have to face many difficulties, the first and main one being the lack of financial resources, given the difficulties in obtaining long-term funding. In fact, voluntary initiatives keep organizations alive. They also express needs for capacity building, in particular via training in the fields of project management, finance and resource mobilization. CSOs also have to deal with threats to their security. Political instability, the shrinking of democratic spaces and fundamentalism are some of the most frequently encountered problems. While religious fundamentalism is a barrier mentioned in all regions, the most affected CSOs are those in the Asia-Pacific, Middle East and North Africa regions. For organizations in Latin America, the Caribbean or sub-Saharan Africa, state authorities are cited as the most significant threat. Organized crime is also one of the dangers faced by CSOs.

FRIDA recommends that donors finance intersectoral projects, support creative and unconventional strategies for change (art, theater, social media, etc.), offer multi-year and flexible grants in order to streamline the fundraising process for feminist organizations, and ensuring that smaller, volunteer-based organizations can access funding and help direct resources to undeclared groups.

Note that if feminist CSOs work on many themes, these themes are more or less predominant depending on the country. For example, in the Middle East and North Africa, CSOs focus primarily on women’s empowerment, GBV and women’s leadership. In Latin America, the Caribbean and Central Europe, priority is given to SRHRs and GBVs. In sub-Saharan Africa, CSOs prioritize issues related to HIV / AIDS.

II. Orientations of the Call for Projects
1. Intervention strategy and methodology

AFD's ambition through this call for projects is to finance feminist organizations in the South and their actions in favor of equality between women and men (rated 2 according to the “gender” marker of the DAC of the OECD).

The objective of the call for projects is to select the best CSO proposal to design and set up the financing, capacity building and capitalization mechanism for feminist organizations in the South respecting the characteristics specified below.

2. Thematic and geographic scope

   o Thematic scope

The CSO proposal must respond to one or more of the following themes:

   o Sexual and reproductive health and rights (SRHR): including comprehensive sexuality education, contraception, family planning, safe abortion, training of medical and paramedical staff, behavior change and combating stereotypes (including regarding masculinity), obstetric violence, taking into account the effects of the COVID-19 pandemic in the SRHR, etc.

   o Gender-based violence (GBV): gender-based and sexual violence, female genital mutilation, forced marriage and early pregnancy, domestic violence, including in the context of COVID-19 where we observe an increase in this violence and feeling of insecurity in public space in times of confinement, etc.

   o Strengthening of women’s economic power: fight against economic insecurity, in particular single-parent families and women working in informal employment, access to land resources, support for women in the agricultural sector (access to income and decision-making bodies - committees management), support for female entrepreneurship, support for the formal and informal and unpaid care sector (early childhood, adults with dependency, people with disabilities, etc.), etc.

   o Access to rights: development of advocacy campaigns on equality between women and men, support for the structuring and development of feminist movements, etc.

The theme of SRHR, in which France will be particularly involved in the framework of the Generation Equality Forum, will be the flagship theme of this call for projects, with a majority of the funding that should be intended for it, without however making the percentage dedicated to SRHR eliminatory, the objective being to support feminist CSO actors and quality projects.

In addition, in order to be able to respond to the multiple challenges that COVID-19 will generate in terms of equality between women and men, it is proposed to target themes that will make it possible to provide an appropriate response to the needs of women in the framework of the pandemic, using the leverage of feminist associations.

   o Geographic scope

The call for projects is aimed at all developing countries, whether in Africa, the Near and Middle East, Asia or Latin America with a concentration of funding on CSOs on the African continent (including the North Africa) up to 65%.
The remaining 35% should be dedicated to CSOs located in countries in Asia, the Middle East and Latin America in order to allow exchanges between CSOs in the south. All of these geographic areas should be covered, but submitting CSOs are not required to have a presence in each of these areas.

**Procedure**

- **Articulation with existing projects on this theme**

The bidders' offer should take into account existing projects in order to avoid duplication and / or create synergies where relevant. In fact, AFD is already financing a number of projects in the area of SRHR and GBV in the Sahel and in West and Central Africa. Countries other than France are already involved in the subject, in different formats, some with the establishment of ad hoc funds, notably in the Netherlands (launch of the “Leading from the South” fund) and in Canada (launch of the “Equality Fund” in 2019), as well as certain UN agencies, such as UNFPA, or other regional actors such as WAHO.

**3. Amount of the grant and distribution of funding**

This call for projects will relate to a grant envelope equal to 15 MEUR including tax.

The funding mechanism for CSOs in the South will have to allocate amounts within a range of € 5,000 to € 250,000, allowing any type of feminist association in the South that has been validated after completion of the anti-money laundering and funding procedures. terrorism (LAB-FT), to be able to benefit from it. In fact, AFD has the dual objective of (i) financing small CSOs which are currently not eligible for other windows, for such high amounts and (ii) financing the most relevant structures and projects. A balance between very low amount funding on the one hand, and medium amount funding on the other hand, will be sought in order to be able to support small structures outside the scope of traditional funding, without however increasing this type of support in order to guarantee the feasibility of the project in its execution.

88% of the minimum funding will go to southern CSOs for funding of activities and operations as well as for capacity building, capitalization / networking / exchange of practice and communication activities. At least 50% of funding will be paid to CSOs in the South to cover their costs of operational or organizational projects and / or structure. As CSOs need both funds and capacity building, the support should be adjusted according to the structures supported, with the joint objectives of targeting the maximum possible on the direct financing of CSOs and that of ensuring the capacity building of the structures. It will also be necessary to ensure quality capitalization on this pilot project.

Offers that retrocede a significant portion of the funding to local NGOs while ensuring quality capacity building will be favored.

This envelope should make it possible to finance all the costs relating to the objectives of the consortium, including the costs of the supporting structure to manage the funds, including administrative costs / indirect costs, as well as costs related to transversal activities of strengthening of capacities, capitalization and communication.

AFD covers all of the project costs, so co-financing is not requested.

**4. Execution time**

The overall duration of the project would be 4 years, with the possibility of financing CSOs over shorter durations, depending on the projects, within this global framework.
5. Operational mode

- Inter-mediated fund by a consortium or an NGO

The call for projects aims to select the CSO or the consortium made up of French and / or international and / or national CSOs from Southern countries and / or feminist funds with a relevant field of expertise (without limit of number of members) who will manage the entire envelope of 15 MEUR for feminist CSOs in the South.

Thus it is for the candidate structures to formulate project proposals for financing and support mechanisms for feminist CSOs in the South, but in the end only one proposal will be retained.

The CSO consortium or the awarding CSO will select the Southern CSOs according to the terms that will have been set out in its offer. It should be noted that this selection mechanism should be precise enough to ensure the screening of relevant feminist CSOs, without being too restrictive, otherwise at the risk of deviating from the objective of the PAA (i.e. capturing CSOs from the south who do not do not usually benefit from funds, because they are not sufficiently prepared to respond to calls for projects). AFD will give a non-objection opinion (NOO) on the ToR of the funding tool / tools for Southern CSOs as well as on the final selection.

The call for projects is open to French and international NGOs, who will respond by specifying the other members of the consortium (for those who wish to join together) and the distribution of roles and responsibilities within the consortium.

The lead CSO of the consortium selected / the organization will be the contact point for AFD and the CSOs of the southern partners.

- Missions of the consortium or organization

The consortium / CSO will have the following main missions :

- To identify beneficiary Southern CSOs: in its offer, the consortium or organization will identify southern feminist organizations (labeled as such or not, the condition being that they are committed to the above-mentioned themes), with which he or she is already a partner or who `it would seem relevant to him to associate with the device. However,

Tenderers are not expected to establish a final list of CSOs to be funded. On the contrary, the objective of this call for proposals being to capture small local CSOs or unidentified CSOs, a feasibility study could be carried out at the start of the project (end of 2020 / start of 2021) in order to establish a fine mapping of existing needs, structures, financing mechanisms and calibrating the fund and the methods of allocating financing. The consortium or organization will define in its methodology the framing elements of this feasibility study as well as the general criteria that will be used to select local CSOs, the geographic scope in which it would seem relevant to invest (distribution of funding) and the thematic sub-sectors on which he plans to work more particularly, in order to best calibrate the terms of allocation of funding.

The consortium or organization will define in its methodology the framing elements of this feasibility study as well as the general criteria that will be used to select the local CSOs, the geographical and thematic distribution of the funding.

- To finance projects of CSOs from the South and ensure the proper execution of funding. The consortium will be responsible vis-à-vis AFD for the accounting and financial management of the
project and will produce technical and financial reports. It will control the quality of the interventions, guarantee the thematic and financial coherence of the projects.

- **To reinforce the capacities of the CSOs from the South** to allow them to gain visibility, to structure their actions, to enrich experiences and knowledge, to gain legitimacy and to access funding.

- To animate the work and activities of sharing and **capitalizing** on the project (knowledge sharing, organization of regional seminars etc.)

- In connection with the capitalization work, the consortium or the CSO will set up a **communication** mechanism around the project

  - Cross-cutting intervention methods

In their offers, NGOs should also take into account the following elements:

**Intervention logic and methodology:** the project aims for real social change, the project notes must therefore clearly present the intervention logic and the methodology chosen by the consortium.

**Reinforced monitoring and evaluation system:** the consortium will have to propose an adapted monitoring and evaluation system integrating the strategic dimension of gender and social transformation, which will allow in particular:

- ensure close and frequent monitoring of activities and the situation;
- assess the capacity building of feminist CSOs;
- understand the changes in the target actors;
- readjust the project if necessary;

The device will include at least:

- quantitative indicators disaggregated by sex and age group;
- qualitative indicators to measure the reduction of gender inequalities;
- a process of capitalizing on the achievements, even failures and other lessons of the project;
- a final evaluation.

**Coordination and complementarity:** Coordination with donors and other active non-state operators present on these themes at the national and local levels must be close, so as to ensure complementarities of actions and approaches, and capitalize on the lessons learned, and optimize support.

**Steering and governance:** The concept notes must present in detail the terms of piloting the operation and its mode of governance, (i) at the level of the consortium or the NGO awarded AFD funds, (ii) between the consortium / NGO and the Beneficiary CSOs, and finally (iii) at the local level, in the countries of intervention. The project proposals will demonstrate the articulation and complementarity of the actions carried out by the consortium as well as the detailed steering and monitoring mechanisms put in place within the consortium to ensure this overall consistency.

**Capacity building of partners within the consortium:** Concept notes should demonstrate the dynamics of reciprocal strengthening between international CSOs, local CSOs and other actors (research institution for example) involved. Support for a strategy definition, support for financial and administrative management but also for strengthening technical skills will be among the activities to be funded.
**Sustainability:** capacity building and the methodologies used should make it possible to contribute to the sustainability of the targeted CSOs.

**Communication:** the consortium must provide written information, photos and videos that can be used by AFD in its public and / or internal communication on the achievements of the project, at least during the launching phase, the intermediate phase, and the final phase of the project. The specific methods of public communication around the project will be subject to specific details as the project is implemented, depending on the sensitivity of the context, so as to communicate without endangering the final beneficiaries or the operators. In addition, proposals to promote the results of the project in the countries of intervention but also with French actors of international cooperation will be encouraged.

- Eligibility of members of the consortium or CSO leading the project and feminist CSOs

Feminist funds, if they meet the various criteria of expertise and budget, can apply for this call for projects.

Southern CSOs who already benefit from funds, which are for example beneficiaries of the Women’s Fund (eg Equality Fund) will be able to apply for funding mechanisms set up by the selected consortium. It will be up to the consortium / awarding CSO to assess the relevance of funding beneficiaries already covered by other funding.

On the other hand, AFD does not wish to multiply the intermediation, namely to entrust the funds to a consortium which would on-lend them to local feminist funds, which would in turn on-cede them to local feminist CSOs, as this would complicate the institutional and fiduciary scheme. and generate cascading administrative costs to the detriment of the end beneficiaries of the funding. On the other hand, local feminist funds could (i) benefit from capacity building of the NGO consortium, this is even encouraged by AFD, (ii) be a member of the consortium, (iii) be a implementation of a capacity building activity as a partner / provider of the consortium. In addition, the submitting consortium or CSO will have every interest in approaching local feminist funds to best target southern CSOs.

Finally, the organizations that AFD already finances can be part of the consortium. However, AFD will ensure the absorption capacity of CSOs, which would already be the bearers of several AFD-funded projects. Attention will be paid to the fact of not coming in co-financing of other projects but in addition.

6. **Administrative and Financial aspects**

- Follow-up procedures

An annual technical and financial execution report will be requested, as well as a quarterly deadline, a short note, in a simple format defined between AFD and the NGO consortium (4 pages for example) presenting the state of progress of the project, any difficulties encountered, and the rate of use of funds. These notes will serve as support for the quarterly follow-up meetings to be held between the consortium and AFD. AFD has taken note of CSOs’ request for reporting that is not too time-consuming. AFD is fully in line with this objective but stresses that regular accountability as well as sustained communication (via different channels, and in classic and more innovative ways) will be expected on this project, which is worn and monitored at a high level. The consortium / CSO is invited to take into account this imperative of accountability and communication in its offer.
**Disbursement and audit procedures**

The funds will be disbursed in several installments on the project account of the selected entity (leader of the consortium or NGO) on the basis of the progress of the project (80% of the previous tranche) and on presentation of a technical and financial report and a tranche audit or annual audit. The successful tenderer will indicate in its offer the methods of fund management (terms of payments to selected CSOs) and of audit planned for CSOs.

**Compliance, anti-money laundering and terrorist financing (AML-TF)**

The beneficiary entity will have to perform due diligence on southern CSOs which will be financed in order to ensure that AFD funding will not be used for money laundering or terrorist activities (LAB-FT diligences).

These procedures may be outsourced to expert firms. The group will have to make a ToR proposal, subject to AFD’s no objection, to recruit this service provider. The ToR will be sent to a list of AFD-approved firms.

7. **Consortium selection criteria**

The selection criteria for the CSO or CSO consortium will include the following:

- **Technical criteria**
  
  The CSO consortium or CSOs must present the following skills and expertise:
  - demonstrate expertise on issues of women's and girls’ rights and equality between women and men
  - skills on building the capacity of civil society associations
  - previous experience of partnership with local CSOs from the South
  - experience and skills in capitalization (intellectual production and organization of seminars for the sharing of south-south knowledge)
  - complementarity between the respective expertise of the different NGOs in the case of a consortium

- **Financial criteria**
  
  The annual budget of the submitted project must not represent more than 70% of the average annual budget of the lead CSO of the consortium or of the CSO alone over the last three certified years. As the amount of the project is equal to 15 MEUR and the duration of the project equal to 4 years, the annual amount of the project is equal to 3.75 MEUR. Therefore, to be able to present a proposal, the lead organization must have an annual budget of at least € 5 million.

The other structures that would like to participate without having the required budget, can be part of the consortium without being a lead.

8. **Provisional timetable**

The indicative timetable is as follows:

- **June 25, 2020:** Meeting with French associations
- **July 22\(^{nd}, 2020\):** Publication of the call for projects for organizations likely to form the intermediation consortium;
- **July 22\(^{nd}\) to August 17, 2020:** Possibility for submitting CSOs to ask questions about the call for projects; responses will be sent by August 19 at the latest
- **September 28, 2020:** Deadline for submission of tenders
- **End of September – beginning of October 2020:** Evaluation of tenders and selection of CSO / CSO consortium.
- **Mid-December:** Award and contractual formalization with the selected consortium
- **Mid-December - end of February** (estimated duration, which will be specified by the CSO consortium in their offer): feasibility to be carried out by the recipient CSOs to complete the context analysis (feminist CSOs in place, needs, financial support already existing)
- **March 2021- May 2021:** Identification and financing of the first projects