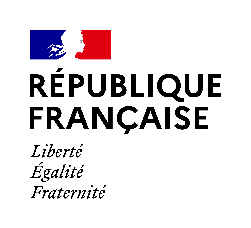
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| Call for projects | Tuesday 29 March 2022 |



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| **CRISIS AND POST CRISIS CALL FOR PROJECTS FILE**  **MULTI COUNTRY**  **“Strengthening Feminist CSOs working in the Implementation of the Women, Peace and Security Agenda in Crisis and Conflict Zones”** |

1. CALL FOR PROJECTS NOTICE

The French Development Agency (AFD) proposes to subsidize organizations (Civil Society Organizations (CSO) or other non-profit organizations – hereafter called CSO)[[1]](#footnote-1) for the establishment of a mechanism for financing, strengthening and structuring feminist organizations whose main objective is equality between women and men (rated 2 according to the OECD “gender” marker of the Development Assistance Committee (DAC)).

The call for projects is aimed at three areas of crisis and conflict: the Sahel, Central Africa and the Middle East, with a concentration of funding on CSOs on the African continent up to 65%, according to a defined framework. (see terms of reference - Section XII).

This call is funded by the [Support Fund for Feminist Organizations (FSOF)](https://www.afd.fr/en/support-fund-feminist-organizations) and the [Minka Peace and Resilience Fund](https://www.afd.fr/en/minka-peace-and-resilience-fund). AFD has available a grant envelope of 10 million euros for this purpose. This call for projects aims to select three consortia of French and/or international and/or national CSOs from countries in the South, where each consortia will manage one of the three regional grant lots to support feminist CSOs. The duration of the project will be between 3 and 4 years, with the possibility of financing CSOs over shorter periods, depending on the projects, within this overall framework.

The selection is made on the basis of a project note (see model - Section III) accompanied by a financial framework, a logical framework, a chronogram, a table of retrocessions, an administrative file and information sheets (Section IV to XI) that can be submitted either in French or in English language **no later than** **Monday 30 May 2022 12pm, Paris time.**

Les trois consortiums sélectionnés seront ensuite invités à poursuivre l’instruction, en étroite relation avec le Responsable d’équipe projet de l’AFD, et soumettra une note projet finale. Chaque proposition finale et complète devra intégrer les éventuels éléments issus d’un dialogue avec le Responsable d’équipe projet désigné à l’AFD et lui permettront de soumettre le ou les projet(s) aux instances de validation des concours de l’AFD.

**The call for projects file is available from 29 March 2022 on AFD website:** [**https://www.afd.fr/fr/fonds-de-soutien-aux-organisations-feministes**](https://www.afd.fr/fr/fonds-de-soutien-aux-organisations-feministes)

**For any further information and question regarding this call, applicants should contact, before 28 April 2022 at 11pm Paris time at latest, by email only, to the following email address:** [**AFDFSOFFPS@afd.fr**](mailto:AFDFSOFFPS@afd.fr)

**All responses to the questions addressed will be published on AFD's website no later than 6 May 2022 at 6pm Paris time.**

The submission of tenders is set for 30 May 2022 at 12pm Paris time[[2]](#footnote-2).

This document is a translation in English language of the original call for project document. In case of contradiction between the English and French versions, only the French language version is deemed authentic.

**Composition of this call for projects:**

1. GENERAL FRAMEWORK
2. PROCEDURES FOR THE SELECTION AND FINAL VALIDATION OF PROPOSALS
3. PROJECT PRESENTATION NOTE
4. FINANCIAL CANVAS
5. THE SUBMISSION LETTER
6. LOGICAL FRAMEWORK
7. SCHEDULE OF ACTIVITIES (IN EXCEL, FREE MODEL)
8. BID STRUCTURE INFORMATION SHEET
9. PARTNER INFORMATION SHEET
10. RETROCESSIONS TABLE
11. ADMINISTRATIVE FILE
12. TERMS OF REFERENCE

# GENERAL FRAMEWORK

## Article 1. General clauses and conditions

**1.1** The call for proposals "Strengthening feminist CSOs working in the implementation of the Women, Peace and Security Agenda in crisis and conflict zones" ("the Call") aims to fund three development projects in each selected regions supported by structures:

* French and/or international and/or national from southern countries, in partnership with structures, particularly local ones;
* having prior experience in the targeted region(s), and tangible elements demonstrating their ability to assess the security issues and risks in the area of ​​intervention;
* having prior experience in the implementation of projects in crisis and conflict zones, in particular on the issues of the rights of women and girls, equality between women and men, sexual violence as a weapon of war, care for survivors, and field actions in line with the “Women, Peace and Security” agenda.
* with skills in building the capacities of civil society associations;
* Having previous experience of partnership with feminist civil society organizations in crisis and conflict contexts.

To be eligible, the consortium leader must ensure that the budget of the project submitted does not represent more than 70% of their annual resources over the last 3 certified years[[3]](#footnote-3).

This call is open to non-profit organizations.

The selection committee will pay particular attention to the place and role of local feminist CSOs within the consortia, which will build an evaluation criterion. By joining the “Grand Bargain[[4]](#footnote-4)”, France has indeed made commitments in terms of strengthening local and national capacities for crisis prevention and response. International CSOs are therefore encouraged to work and partner with local organizations to pilot and implement projects. International CSOs should explain how the chosen modus operandi can help France honor its international aid localization commitments, and demonstrate this in their project and budget proposals.

In addition, it is possible for the consortium to contract with implementing partners beyond the members of the consortium provided that the responsibility for the expenses is borne by the consortium. Any contractualization between the members of the consortium and the implementation structures in the beneficiary countries outside the consortium will be considered as a use of service provision and will be subject to the AFD Directives for tenders and procurements in foreign States. For the sake of efficient project management, tenderers are nevertheless invited not to multiply the use of service providers. Collaborative mechanisms should be clearly detailed in project proposals.

**1.2** The objective of the grant is to fund feminist organizations from the South working in the implementation of the Women, Peace and Security Agenda in areas of crisis and conflict.

**1.3** The purpose of this Call is to finance, up to 10 million euros from a grant, three operational projects according to the regional lots (see ToR in section XII).

**1.4** Le The project is aimed at three priority conflict and crisis areas of France's [3rd National Action Plan 2021-2025](https://www.diplomatie.gouv.fr/IMG/pdf/202107_pna_no_3-hd_cle8c97fb.pdf) for the implementation of United Nations Security Council resolutions "Women, Peace and Security":

**1st lot: Grand Sahel (endowed with 3,250,000 Euros)** with priority on the following countries most affected by the security crisis: Burkina Faso, Mali, Niger, Chad[[5]](#footnote-5)

**2nd batch: Central Africa (endowed with 3,250,000 Euros)** in the following countries: Cameroon, Central African Republic and the Democratic Republic of Congo

**3rd batch: the Middle East (endowed with 3,500,000 Euros)** in the following countries: Iraq, Lebanon, Jordan, Palestinian Territories with consideration of the Syrian populations who fled the conflicts.

For each of the lots, the consortium will not be obliged to cover all the countries listed. However, the consortia will necessarily have to formulate an intervention proposal with a regional dimension, proposals on a single country will be declared ineligible. The proposed geographical targeting must be duly justified, and will constitute an evaluation criterion. This targeting may evolve, depending on the evolution of the context, and the consortium will thus have to demonstrate its ability to adapt its strategy during the project.

**1.5** Each lead structure must submit only one proposal. On the other hand, participation as a member in several lots is possible. An NGO can thus be a leader on a regional lot and be a partner on one (or more) other regional lot. In this case, particular attention will be paid by AFD to the human resources proposed.

**1.6** The AFD reserves the right not to respond to the call for proposals.

## Article 2. Method of operation

**2.1** Within the framework of the Call,AFD intends to finance all the expenses necessary for the realization of a project designed and defined by a structure for a period of 36 to 48 months.

**2.2** No co-funding is requested under this Call. However, projects co-financed by another donor are possible. An alignment on its modus operandi could then be envisaged.

**2.3** Tenders must be presented by a consortium of CSOs made up of French and/or international and/or national structures from Southern countries, alone or in partnership with structures, particularly local ones.

**2.4** The Call cannot (i) finance expenses not directly linked to the project, (ii) finance, for the same structure, services already provided for in other projects financed by AFD, (iii) finance services already provided on other funding than that of AFD.

**2.5** Administrative and structural costs will be reduced to a minimum and may not exceed 12% of the amount of the project. They will constitute a selection criterion. The remaining 88% (minimum) of the funding will be used to finance project-specific human resources, consortium/CSO operation, capacity building activities, exchange of practices as well as direct funding of CSO structures and projects. (cf. model budget and explanatory note of the budget appearing as attachments to the call for proposals file).

## Article 3. Submission of projects

**3.1** The selection is made on the basis of a complete project note (see model in section III) accompanied by a detailed budget (see section IV), an administrative file and information sheets (section V) to be submitted no later than 30 May at 12pm, Paris time.

**3.2** For the successful proposal(s), each structure will then be invited to continue the instruction, in close contact with the AFD project manager, and will submit a final project note, validated by all of parties. This final and complete proposal must integrate any elements resulting from a dialogue with the Project Team Leader designated at AFD. On this basis, the Project Team Leader will submit the project to AFD's competition validation bodies.

## Article 4. Audit, anti-money laundering / terrorist financing (AML/TF) reporting, evaluation, capitalization and communication

**4.1** Bidders must include, in their proposal, the performance of external audits. The selected structure contracts with an audit firm, the selection methods and the final selection of which will be subject to AFD's non-objection; the firm will carry out the necessary verifications regarding the proper use of project funds. The audit contract is funded under the project, to the extent of approximately 2% of the total project amount.

**4.2** The beneficiary will have to carry out due diligence on the CSOs of the South that will be financed in order to ensure that AFD financing will not be used for the purposes of money laundering or terrorist activities (LAB-FT due diligence). As such, the consortium will undertake not to finance with persons or entities appearing on any of the lists of financial sanctions adopted by the United Nations, the European Union and France. The fact that feminist CSOs are not registered as a legal person in their country of origin does not constitute a reason for ineligibility for grants and the carrying out of due diligence against them will be the responsibility of the consortium and not of AFD. The beneficiary will be required to specify during the investigation the procedures and software used by each of the members or the wish to outsource these procedures to expert firms. In such a case, a proposal for terms of reference (ToR) may be shared by AFD with the consortium selected to recruit this service provider.

The consortium must comply with the Doctrine relating to the filtering of the final beneficiaries of aid and non-discrimination of populations at humanitarian risk, adopted by the French government in November 2021. A humanitarian exemption (total or partial) may be requested.

**4.3** An ex-post evaluation of the project must be carried out and financed within its framework. AFD reserves the right to conduct an external evaluation at any time of the project using its own funds.

**4.4** AFD encourages the development of a capitalization program and a communication program in order to contribute on the one hand to the dissemination of good practices, on the other hand to good communication around the project, through for example quarterly newsletters. Tenderers are invited to take into account the highly anticipated and high-level follow-up nature of the project and its achievements, which may result in a specific request for communication, the necessary means of which must be included in the offer. The communication system will take security issues into account and will ensure that the partners and beneficiaries of the project are not endangered.

## Article 5. Contract and payment currencies

**5.1** The structures must draw up their proposal in euros, which is the currency of the financing agreement. The budget must be established inclusive of all taxes and lump sums, firm and non-revisable.

## Article 6. Knowledge of the location and conditions of the call for projects

**6.1** By the very fact of submitting their proposals, structures are deemed:

- To have read and accepted the conditions of the Call described herein;

- To have the capacity to lead a program, the specifics and problems of which are described in the Call,

- To have a perfect knowledge of the nature and scope of the actions to be carried out, the local working conditions and all the constraints that these actions entail.

- To have read the general conditions and all the documents to be completed and administrative documents to be provided.

## Article 7. Opening of proposals and selection committee

**7.1** The bids will be opened at the AFD headquarters in Paris by the Project Team Leader of the Governance division as well as by qualified internal personnel. This will include a representative from the DPA / OSC team, a representative from the Social Link Unit (CLS) and a representative from the Crisis and Conflict Unit (CCC).

**7.2** The selection of offers will be made by a selection committee. The scoring grid and the offers selected following the opening of the bids will be sent beforehand to all the members of the commission.

**7.3** A selection report will be drawn up by the project team leader. It will include, for each project analyzed, elements of assessment justifying the selection or not of the project and which can be communicated to the structures.

## Article 8. Clarifications to the proposals

**8.1** In order to facilitate the examination, evaluation and comparison of proposals, the Selection Committee may ask structures for clarifications concerning their proposal.

## Article 9. Determination of conformity of proposals

## 9.1 The structures carrying out the projects must demonstrate their capacity to implement large-scale projects; the submitted project must not represent more than 70% of the annual resources over the last 3 certified years of the project's supporting structure.

## 9.2 The selection committee may eliminate proposals from structures which clearly lack the human and financial capacity to implement a project in the country concerned.

## Article 10. Evaluation and ranking of proposals

**10.1** The proposal selection committee will assess and compare the proposals that have been recognized in accordance with the provisions laid down.

**10.2** The rating of the proposals during the selection stage will be established on 100 points according to the following scale:

|  |  |
| --- | --- |
| **Evaluation criteria** | **Points** |
| **Initial diagnosis (10)** | |
| - analysis of the context (security, humanitarian and socio-economic issues, conflicts, etc.) and ex-ante assessment of needs in the targeted area, particularly with regard to gender considerations (woman/man/girl/boy).  - Knowledge of the regional ecosystem of feminist movements and organizations involved in issues of peace and security, of the dynamics underway in the targeted geography and of the priority topics of the call (women's and girls' rights, sexual violence as weapon of war, comprehensive care for survivors, integrated approach in the fight against violent extremism and field actions in connection with the "Women, peace and security" agenda, in particular women's leadership in conflict resolution and in peace and security processes).  - Knowledge of the action environment of organizations (legal recognition, national policies, constraints and difficulties, perception by influential actors)  - Ability to understand the subjects of positive masculinities to strengthen equality between women and men | 10 |
| **Positioning of the lead CSO and its partners (15)** | |
| - Presentation of the interventions of the lead CSO and its partners in the countries of intervention, particularly in crisis and conflict zones  - Establishment of the CSO in the targeted areas, and capacity to deploy in other localities targeted by the project if necessary  - Local anchoring and ability to lead a dialogue locally with all project stakeholders - Partnership dynamics established with feminist organizations, national authorities and with the various players in the sector  - Prospects for interventions in the years to come (excluding AFD financing)  - Expertise of the lead CSO and its partners in the field of calls for projects (subjects related to the Women, Peace and Security agenda)  - Experience in capacity building of CSOs, in particular feminist CSOs  - Ability to assess security risks and to deploy in insecure areas | 15 |
| **Presentation of the project (40)** | |
| **Geographic targeting**  - Relevance of the thematic and geographical coverage of the project with regard to the needs and priority issues identified in the targeted areas  - Relevance of the coverage of the project with regard to the actions of the other actors and the added value of the consortium | 10 |
| - Clear presentation of the intervention logic and the methodology chosen to achieve social change  - Detailed presentation of the activities and justification of their relevance in relation to the diagnosis and the identified needs;  - General planning of activities and rapid starting capacity  - Relevance of the proposal detailing the mechanism for selecting and financing project leaders in the South  - Methodology of the overall support process (phases of in-depth evaluation, implementation of the various activities, evaluation, etc.), with details on the support methodologies for CSOs and feminist movements, the strategies for the sustainability of the supported CSOs and articulation with national authorities and international actors - Relevance of the mechanism for exchange of practices, capitalization and communication  - Analysis of risks and opportunities integrating the "Do no harm" approach: i) analysis of risks linked to the context (humanitarian situation, socio-political and cultural context, economic situation, security issues) which may have an impact on the implementation or effects of the project; ii) programmatic risks (capacity to implement and adapt, quality of collaboration with local actors, tensions that may be generated by the project and its activities, technical or financial complexity, etc.);  - Integration of a monitoring-evaluation system adapted to the crisis context and the number of implementing partners, making it possible to ensure regular, participatory monitoring and to ensure the sensitivity to the conflicts of the activities; | 30 |
| **Means used (35)** | |
| **Budget** - Share of the budget for the direct benefit of feminist organizations and movements  - Share of the budget allocated to support and operating costs in relation to the total project budget  - Relevance of the budget with regard to the geographical and operational fields  - Relevance of the mechanism ensuring the proper execution of the funding allocated to project promoters  - Possible consideration of costs related to security and ability of the consortium to adapt to the volatility of the context and to possible shocks, through for example the integration of a contingency fund (10% maximum). | 15 |
| **Team**  - Qualifications and skills of the staff mobilized on the project  - Ability to conduct a dialogue with AFD representatives locally and in Paris, as well as with project stakeholders and local authorities | 10 |
| - Organization of the group (leadership, coordination, management and internal governance, complementarity of the actors of the group, coherence of the interventions, anteriority of the partnership, clarity of the sharing of roles, etc.)  - Involvement of local CSOs in the development, management and implementation of the project - Coordination capacities of the consortium and methods of collaboration with all stakeholders | 10 |

Bidders are requested to provide a description of the responsibilities of the members of the team who will carry the project within the consortium in the body of their tender. Bidders guarantee the availability of the teams presented in their tender.

## Article 11. AFD's recognised right to reject any proposal

1. The AFD reserves the right to reject any proposal, to cancel the call for projects procedure as long as it has not awarded the grant, without incurring any liability whatsoever towards the concerned structures and without having to inform them of the reasons why it has cancelled the call for projects or rejected their proposal.

## Article 12. Project appraisal

1. After the project has been selected by the Selection Committee, the Project Team Leader appraises the project in the framework of a sectoral dialogue. Each supporting structure remains free to integrate the suggestions or not, and the AFD is free not to pursue the appraisal of the proposal. The following elements, among others, may constitute one of the reasons why the structure’s final proposal is not validated:

- refusal to take part in a sectoral a dialogue with the AFD Project Team Leader, aimed at enriching the proposal,

- refusal to present arguments explaining the non-integration of amendments suggested by the Project Team Leader,

- difference of more than 10% between the budget requested from AFD in the project note and that developed within the technical and financial file.

## Article 13. Confidentiality

* 1. No information relating to the review, clarification, evaluation, comparison of proposals and recommendations for the award of the grant may be disclosed to bidding structures or any other person outside the review and evaluation process, after the opening of the bids and until the announcement of the award of the grant to the structures.

**13.2.** Any attempt by a bidding structure to influence the selection committee during the procedure for the examination, evaluation and comparison of proposals will lead to the rejection of that structure's proposal.

## Article 14. Information on the selection and award process

1. The structure having been selected by the selection committee will be informed by email, the latter setting the instruction calendar which will serve as a support for the dialogue.

## Article 15. Information on the granting and signing of the financing agreement

**15.1** Le The AFD Project Team Leader will send a letter to each supporting structure benefiting from the grant informing them of the granting of the assistance, then the draft financing agreement for agreement before signing.

# PRocedures for the selection and final validation of proposals

Le processus qui conduit à l’accord de financement est effectué en deux temps :

1. selection on the basis of a project presentation note (section III) accompanied by a financial framework (section IV), a letter of submission (section V), a logical framework (section VI), a chronogram (section VII) of the information sheets of the holder and of the structures of the consortium if necessary (sections VIII and IX), of the table of financial flows within the consortium (if applicable, section X) and of the administrative file (section XI) to be submitted to the later than 30 May 2022 – 12pm, *Paris time* (arrival date and time confirm)
2. continuation of the dialogue with the Project Team Leader, Guilhem ARNAL, in order to arrive at the final project note, which will serve as a basis for the Project Team Leader to submit the project to AFD decision-making bodies

## Selection of proposals

**Selection on the basis of a project note accompanied by an administrative file**

Each supporting structure will provide, by electronic means only, to the following address: [AFDFSOFFPS@afd.fr](mailto:AFDFSOFFPS@afd.fr) :

* its proposal in accordance with the model project note with the cover page and the financial framework signed by a person empowered to request funding for the structure;
* all the operational and administrative documents requested

## An acknowledgment of receipt of the message will be sent. It is up to the tenderer to verify that he has received this acknowledgment of receipt.

## ELABORATION ET FINAL VALIDATION OF PROPOSALS

Upon receipt of the notification of selection of its project and on the basis of discussions with AFD, the structure will review the elements of its proposal that deserve clarification or adjustments in order to arrive at a final proposal, contained in a final project note, the elements of which will be presented to AFD's decision-making bodies.

# Project presentation note

**Deadline for receipt of project notes: Monday 30 May 2022 – 12pm. Paris time (the date of arrival is binding).**

**To be completed in word format, Calibri 11 font, respecting the format below, and with a maximum of 20 pages for the body of the text, excluding appendices.**

***« Title of the call for projects »***

***Call for projects***

1. Context
2. Short presentation of the context and challenges of the project
3. Location of the project and relevance of the project in the targeter regions and countries

*Explain the relevance of the project with regard to (i) the needs of the organizations, national policies and equality level in the targeted regions and countries, (ii) national policies / strategies in the field concerned by the Call for projects, (iii) the context in the targeted regions and countries and the role played by CSO and authorities, (vi) needs of the populations, (v) interventions by other actors in the region.*

1. Presentation of the tenderer(s)
2. Presentation of the tender(s)

*Presentation of the partners (international, national, local), the contributions of each and their respective expertise, the complementarity and modalities of the partnership, steering and governance, their financial situation (annual turnover) and the budget allocation between partners.*

1. Experience of the structure(s) in the targeted countries and regions
2. Partnerships with local public actors (local authorities), national or regional organizations
3. The project
4. General and specific objectives of the project
5. Content / Project activities
6. Presentation of target groups
7. Stakeholders, modus operandi and management of fiduciary risk

*Identify the Beneficiary (the Beneficiary is the entity carrying out the project on its own behalf. It is the contracting authority) and the institutional / organizational, fiduciary and contractual scheme with the other members of the consortium if applicable and with the CSOs from partner countries who will benefit from the delegations of funds.*

*A detailed and exhaustive description of the financial modus operandi between the lead CSO and the other members of the consortium should be set out here:*

*- bank accounts: indicate on which account of the lead CSO the funds will be paid*

*- terms of payment of funds at the level of other members of the consortium and at the level of CSOs in partner countries, location and name of bank accounts)*

*This part should also explain the reporting methods envisaged at AFD level, within the consortium and with CSOs from partner countries receiving funds.*

*Supervision of fiduciary risk: also indicate the terms of procurement and the terms of internal and external control (external audit).*

1. Project sustainability

*Technical sustainability (transfer of skills locally, use and management of equipment, etc.)*

*Social and institutional sustainability: strategy for the empowerment of the partner(s), Economic and financial sustainability: strategy for viability economic and financial aspects of the project partner(s.)*

*Institutional sustainability: capacity building strategy for public actors, institutionalization of new standards in the area of Women, Peace and Security*

1. Budget
2. Main elements of the proposed budget

*Present a budget narrative sent in Excel format*

1. Project outputs, results and expected impacts
2. Taking into account AFD's transversal approaches (Gender, Climate, Environment, etc.) and the project's contribution to the challenges of sustainable development:

*AFD assesses the contribution of projects to the challenges of sustainable development, through an analysis that covers, among other things, “the reduction of gender inequalities”, “resilience to climate change, preservation of biodiversity and management. of natural resources ”,“ sustainable growth and the resilient economy ”,“ social well-being and the reduction of social imbalances ”,“ the sustainability of the project and the governance framework ”.*

*This part will clarify how the project will have effects on the relevant dimensions mentioned below (the project does not necessarily have to contribute to all the dimensions) and how it will not create negative effects on this regard.*

1. Expected results, impacts
2. Monitoring and evaluation and indicators

*Briefly present the project's monitoring and evaluation system sensitive to gender and conflict, specifying the actors involved and their role in the production, transmission or analysis of information. The system must include indicators of means, outputs, results and impact that provide information on the achievement of project objectives, as summarized in the logical framework.*

*Indicate the capacity to conduct a dialogue with local authorities, AFD Paris and agencies.*

1. Capitalization
2. Risk assessment
3. Probable risks and means planned to deal with them

*Explain the risks to be considered whether they are contextual (political, economic, social, security and environmental framework, etc.) or operational (technical, financial, partnership, etc.) as well as the measures envisaged to deal with them*

1. Project schedule:

*Indicate the duration, the start date, the end date and specify the different phases.*

# DETAILED BUDGET

Complete the entire Excel spreadsheet attached to the Call for Projects and sign it, using the budget information leaflet attached to the file.

Note that the budget will have to take into account the distribution of the management fee envelope within the consortium.

# SUBMISSION LETTER

SUBMISSION OF A PROJECT PROPOSAL

to

Mr. Director of the French Development Agency

Sir,

I (we), the undersigned first name(s) last name(s)……., acting in the capacity of (position(s)) in the name and on behalf of ………………( company name and address of the tenderer or of the members of the grouping), after having read all the documents appearing or mentioned in this call for initiatives dossier and after having appreciated from my (our) point of view and under my (our) responsibility the nature of this call for initiatives,

Submit (on) s, bearing my (our) signature, the following project proposal with an attached budget,

I submit (we submit) and undertake (we undertake) jointly and severally, the structure ................... acting as agent and pilot of the grouping) to carry out the project in accordance with the proposal made in our project and for the costs that I established myself (we established ourselves), which costs bring out the amount of funding requested in Euros to:

AMOUNT OF ALL TAXES AND DUTIES (TT): ......................................... .... (amount in figures and letters) Euros,

to the economic conditions of the month of the deadline authorized for the delivery of my (our) proposal, namely ............................. ....

I recognize (we recognize) that AFD is not required to act on any of the proposals it receives.

I declare, under penalty of automatic termination, that I do not fall (and that the structure or group of structures for which I act does not fall (s)) under the blow of legal prohibitions is in France, either in the State (s) where my association (s) are located, or in the country of intervention proposed.

Done at ....................., on .........................

Signature

*The signatory will attach the act delegating to him the powers to bind his association. In the case of a temporary grouping of associations, attach the constituting act of the grouping and designating the pilot and agent.*

*The original of the submission must be marked "ORIGINAL".*

# LOGICAL FRAMEWORK

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
|  | **Intervention logic** | **Objectively verifiable and quantified indicators if possible** | **Sources and means of verification** | **Implementing partner, if applicable** |
| **Overall objective** | *What is/are the overall objective(s) to which the action will contribute?* | *What is the key indicator related to this/these overall objective(s)?* | *What are the sources of information for this indicator?* |  |
| **Specific objective(s)**  **(and specific sub-objectives)** | *What specific objectives should the action achieve as a contribution to the overall objective(s)?* | *What indicators show in detail that the objectives of the action are being achieved?* | *What sources of information exist and can be gathered? What are the methods for obtaining this information?* | *Which partners are in charge of achieving the specific objectives of the project?* |
| **Expected results** | *Results are the achievements that will enable the specific objective to be achieved. What are the expected results (number these results)?* | *What indicators make it possible to verify and measure that the action achieves the expected results?* | *What are the sources of information for these indicators?* | *Which partners are in charge of achieving the expected results of the project?* |
| **Activities to develop** | *What are the key activities to be implemented, and in what order to produce the expected results? (Group activities by results)* | *Means: What means are required to implement these activities? For example in terms of personnel, equipment, training, studies, supplies, operational facilities, etc.* | *What are the sources of information on the progress of the action? Costs: What are the costs of the action? Their nature? (Details in the action budget)* | *Which partners are in charge of implementing the project activities?* |

# SCHEDULE OF ACTIVITIES (EXCEL FORMAT, FREE MODEL)

# BID OR LEAD STRUCTURE INFORMATION SHEET

|  |  |
| --- | --- |
| **Full name of organization :** |  |
| **Acronym:** |  |
| **Mailing address :**  (to which all correspondence regarding this project should be sent) |  |
| **Location of head office:** (if different from mailing address) |  |
| **Phone:** |  |
| **Fax :** |  |
| **E-mail address :** |  |
| **Website :** |  |

|  |  |
| --- | --- |
| **Object of the association :** |  |
| **Area(s) of intervention :** |  |
| **Sector(s) of intervention :** |  |
| **Existence of a strategic document validated in GA[[6]](#footnote-6) :** |  |
| **Main financing and partnerships established between the NGO and AFD over the last 3 years.** (specify the purpose, the amount of financing and the AFD department concerned) |  |
| **Main funding and partnerships established between the NGO and the French Ministry of Foreign Affairs over the last 3 years.** (specify the purpose, the amount of funding and the department of the MFA concerned) |  |
| **Membership in collectives, networks, platforms :** |  |
| **Main publications of the NGO:** |  |

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| --- | --- | --- | --- |
| **Contact person(s) for this project** | **Name** | **Telephone** | **E-mail address** |
| Technical reference : |  |  |  |
| Financial referent : |  |  |  |
| Administrative referent : |  |  |  |
| **Surname and first name of the executive director :** |  | | |
| **Surname, first name and capacity of the person responsible for this application for co-financing[[7]](#footnote-7) :** |  | | |

|  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- |
| **Date of creation :** | |  | | | |
| **Legal status :** | |  | | | |
| **References of the declaration to the Prefecture :** | | | | | |
| N° |  | Date |  | Department |  |
| **The date of publication in the Official Journal :** | |  | | | |
| **Where appropriate, the date of recognition of public utility:** | |  | | | |
| **Where applicable, the date of approval by a ministry, which** | |  | | | |

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| **Surname and first name of the president:** |  |
| **Surname and first name of the Secretary-General:** |  |
| **Surname and first name of the treasurer :** |  |
| **Number of members composing the Board of Directors [[8]](#footnote-8):** |  |
| **Is there an agent of the Agence Française de Développement among its members? :**  if yes, please indicate his name and function |  |
| **Is there a politically exposed person among its members? [[9]](#footnote-9):**  if yes, please state name and position. |  |
| **Date of the General Assembly at which the current Board and Bureau members were elected :** |  |
| **Date of expiry of the terms of office of these members :** |  |
| **Provisional date of the next General Assembly:** |  |

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| --- | --- | --- | --- |
|  | **20..** | **20..** | **20..** |
| **Number of members** |  |  |  |
| **Number of Contributors** |  |  |  |
| **Amount of contributions** |  |  |  |

|  |  |  |  |
| --- | --- | --- | --- |
| **Staffing at NGO headquarters:** | Total (FTEs[[10]](#footnote-10)) | T Full-time | Part-time |
| Employee(s) |  |  |  |
| Volunteer(s) |  |  |  |
| Total |  |  |  |
| **Staff abroad:** | Total (FTE) | Full-time | Part-time |
| Expatriate employee(s) |  |  |  |
| Local employee(s) |  |  |  |
| Volunteer(s) |  |  |  |
| Total |  |  |  |

**Overall budget of the association (all activities combined)**

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| --- | --- | --- | --- |
| **BUDGET OF THE BODY *Please complete the last 3 years***  ***\* If you do not have the budget for year N-1, please indicate the estimated budget and specify it*** | **20..** | **20..** | **20..** |
| Total income (income statement)- en € |  |  |  |
| What percentage of your overall budget is devoted to international solidarity activities in France and abroad (this may be an estimate) | % | % | % |

|  |  |  |  |
| --- | --- | --- | --- |
| **NET INCOME (last 3 years)** | **20..** | **20..** | **20..** |
| Surplus / Deficiency (-) |  |  |  |
|  |  |  |  |
| **BALANCE SHEET (last 3 years certified)** | **20..** | **20..** | **20..** |
| Association funds (own funds and other association funds) |  |  |  |

**date and SIGNATURE**

**Presentation of the overall financial resources of the structure over the last three years (for CSO applicants only)**

|  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- |
| **Year** | **Total CSO Revenue[[11]](#footnote-11)** | **Of which public funds[[12]](#footnote-12)** | | **% of total turnover** | **Of which private funds[[13]](#footnote-13)** | | **% of total turnover** |
| **2019** |  | **Total amount** |  |  | **Total amount** | **2019** |  |
| Of which AFD |  |  | Contributor(s) to more than 15% of the total budget of the CSO[[14]](#footnote-14) :   * specify name and amount   specify name and amount |  |  |
| Of which other central ministries: |  |  |
| **2018** |  | **Total amount** |  |  | **Total amount** | **2018** |  |
| Of which AFD |  |  | Contributor(s) to more than 15% of the total budget of the CSO :   * specify name and amount   specify name and amount |  |  |
| Of which other central ministries: |  |  |
| **2020** |  | **Total amount** |  |  | **Total amount** | **2020** |  |
| Of which AFD |  |  | Contributor(s) to more than 15% of the total budget of the CSO :   * specify name and amount   specify name and amount |  |  |

# PARTNER INFORMATION SHEET (INCLUDING IF APPLICABLE THE AMOUNT OF FUNDS IMPLEMENTED)

***To be completed for each partner involved in the project***

Specify the total number of partners involved in the project:

|  |  |
| --- | --- |
| **Full name of the organization :** |  |
| **Acronym:** |  |
| **Mailing address:** |  |
| **Location of head office : (if different from mailing address)** |  |
| **Phone:** |  |
| **Fax :** |  |
| **E-mail address :** |  |
| **Website :** |  |

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| --- | --- |
| **Contact person(s) for this project :** |  |
| **Name and surname of the executive director :** |  |

|  |  |
| --- | --- |
| **Date of creation :** |  |
| **Legal status :**  (Attach to the technical file the registration certificate or equivalent, if the structure is informal, specify it here). |  |

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| --- | --- |
| **Number of members composing the Board of Directors :** |  |
| **List of the members of the Board of Directors:** |  |

|  |  |
| --- | --- |
| **Purpose of the association:** |  |
| **Main fields of intervention :** |  |
| **Human resources of the association:** |  |
| **Total annual budget in euros:** |  |
| **Main donors :** |  |
| **Membership of networks, federations, collectives, networks, etc. :** |  |
| **History and nature of cooperation with the partner(s) : Institutional and contractual links** |  |
| **Role and involvement in the preparation of the proposed project :** |  |
| **Role and involvement in the implementation of the proposed project:** |  |
| **Experience of similar actions in relation to its role in the implementation of the proposed action :** |  |
| **What is the added value of the project compared to your traditional activities?** |  |
| **How will you take ownership of the project?** |  |

**DATE AND SIGNATURE**

1. **STATEMENT OF FINANCIAL FLOWS WITHIN THE CONSORTIUM**

**Indicate the list of the partners of the consortium receiving funds and indicate, for each of them, the amount of funds they will manage under the project.**

**Be sure to attach, for each of them, the partner information sheet (see Annex IX above).**

|  |  |  |
| --- | --- | --- |
| **FULL NAME OF LEGAL PERSON**  **(AND UNROLL THE ACRONYMS)** | **aCRONYM**  **(ONLY IF USED)** | **ESTIMATED AMOUNT** |
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**date AND SIGNATURE**

1. **ADMINISTRATIVE FILE**

List of documents to be transmitted by the tenderer structure:

* Copy of signed statutes;
* Copy of the registration declaration in the prefecture and / or in any relevant register (i.e. Trade and Companies Register, publication in the Official Journal etc.) or equivalent according to the regulations of the country in which the structure has its headquarters;
* Dated list and contact details of the members of the Board of Directors or equivalent, of the office in the case of a CSO and of the main leaders including the legal representative, on which appears the date of the last elections, if applicable;
* Organization chart dated and signed by the legal representative;
* Activity reports for the past three years,
* Latest General Assembly report or at least the agenda of the last General Assembly and the main resolutions;
* Balance sheets and operating accounts for the last three years certified and audited (with annexes and explanatory notes), validated by the General Assembly, highlighting the origin (public or private) of the financial resources in the case of a CSO;
* Outside CSOs, a shareholding scheme certified by a legal representative showing legal persons and / or natural persons holding directly and / or indirectly and / or crosswise at least 5% of the capital or voting rights of the tenderer structure;
* In the case of a CSO, provisional budget for the current financial year, overall and in the country (s) of project implementation showing the list of public funding envisaged, indicating whether they are requested or acquired, as that validated in GA, and signed;
* In the case of a CSO, list of private funders contributing more than 5% of the last budget of the structure validated in GA and / or more than 5% of the budget of the project presented and composition of their Board of Directors.
* Identity document of the beneficial owner (s) (Decree n ° 2018-284 of April 18, 2018, defines the beneficial owner as, the natural person who ultimately exercises a power of control over the legal person, through its capital ownership or its voting rights or the legal representative of the legal person, in the absence of ultimately exercising a power of control through capital ownership or voting rights).

1. **Terms OF référence**

# I Contexte

## The Support Fund for Feminist Organizations; an Essential Tool in France's International Strategy for Gender Equality

Gender equality is recognized by the international community as a fundamental foundation within the framework of the Sustainable Development Goals (SDGs). As such, SDG 5 "Achieving gender equality and empowering all women and girls" is an important leverage in the international community's response to gender challenges, particularly in the fight against gender-based violence (GBV). Targets 5.2 and 5.3 of the SDGs aim to eliminate all forms of violence against women and girls from public and private life, including trafficking and exploitation, particularly for sexual purposes, as well as all practices that are harmful and disrespectful of human dignity, such as child marriage, early or forced marriage and female genital mutilation.

This commitment is now at the heart of France's foreign policy which, since 2019, has officially adopted a feminist diplomacy. Thus, [France's international strategy for equality between women and men](https://www.diplomatie.gouv.fr/fr/politique-etrangere-de-la-france/diplomatie-feministe/strategie-internationale-de-la-france-pour-l-egalite-entre-les-femmes-et-les/) for the period 2018-2022 aims to increase and improve the consideration of the gender perspective in all components of France's foreign policy, including its bilateral aid. In this new agenda and in continuity with its transversal intervention framework (CIT) Gender and reduction of gender inequalities (2014-2017) and its 100% social link strategy, AFD has greater ambition in terms of taking into account gender in its operations.

This international strategy translates for AFD into commitments on gender, by 2022, namely 50% of the volume of commitments rated 1 or 2 according to the marking criteria of the Development Assistance Committee (DAC) of the OECD and €700 million of DAC marker projects 2[[15]](#footnote-15). In addition, AFD aims to translate the feminist diplomacy supported by France into action and to promote a rights-based approach, as close as possible to actors in the field.

As part of this strategy, France announced at the G7 for equality between men and women in February 2019, the creation of the Support Fund for Feminist Organizations (FSOF)[[16]](#footnote-16). With a budget of €120 million over three years, this fund aims to support feminist civil society organizations by financing their activities and their institutional strengthening.

Co-led by AFD and the Ministry for Europe and Foreign Affairs (MEAE), the FSOF aims to, by 2023, contribute to reducing gender-based inequalities by strengthening feminist organizations in civil society of partner countries in France's development and international solidarity policy.

This Fund offers three funding channels:

* **AFD projects and calls for projects** aimed at feminist civil society organizations in partner countries of France's development and international solidarity policy, in particular through intermediated funds[[17]](#footnote-17);
* **AFD’s Civil Society Organizations (CSO) Initiatives mechanism** for French civil society organizations operating in partner countries in collaboration with feminist civil society organizations in partner countries,
* **The financing mechanism** of the Solidarity Fund for Innovative Projects (FSPI), Civil Societies, Francophonie and Human Development, including **FSPI/PISSCA projects, from the Ministry of Europe and Foreign Affairs** for feminist organizations in civil society in partner countries of the French development and international solidarity policy.

This call for projects is part of the first funding channel; it aims to select the consortium of CSOs that will design, implement and manage the financing mechanism (intermediated fund) and capacity building for feminist civil society organizations in partner countries.

Launched in 2020, the FSOF gave rise to a first intermediated fund in support of feminist civil society organizations in the promotion of women's rights with the priority theme of sexual and reproductive rights and health (SRHR); theme in which France is involved, particularly within the framework of the Forum Génération Egalité (FGE).

The work undertaken continued in 2021 with a second “Gender-Based Violence” call and a third “Gender and Climate” call.

In addition, a project review is carried out and makes it possible to label projects[[18]](#footnote-18) relating to AFD operations, which meet the FSOF criteria.

This proposal is part of the 2022 program in order to contribute to the achievement of the objectives of the "Women, Peace and Security" Agenda.

## Minka, Spearheading the Implementation of “Women, Peace and Security” Agenda

The "Women, Peace and Security" agenda is fully anchored in AFD's mandate, in that it is at the crossroads of two major strategic commitments of its 2018-2022 strategic orientation plan : gender equality (via [its 100% Social Link strategy](https://www.afd.fr/fr/ressources/lien-social-strategie-2021-2025))[[19]](#footnote-19) and peace according to the “3D” approach, defense, diplomacy, development (via its [Vulnerability strategy](https://www.afd.fr/fr/ressources/strategie-vulnerabilites-aux-crises-et-resilience-2017-2021))[[20]](#footnote-20).

Since 2017, 57 projects whose significant or main objective is to reduce gender inequalities in the context of crises and conflicts have been financed by Minka[[21]](#footnote-21), for a total amount exceeding half a billion euros (508 M €). **Over the period 2017-2020, 78% of Minka funds are DAC 1&2, including 22% DAC 2**, which makes Minka a pioneer fund of AFD and in France for taking gender and gender-based violence into account gender (GBV). Nevertheless, gender-sensitive Minka projects are often carried out by international non-governmental organizations or French public operators (Expertise France, CFI), and very little by feminist organizations from the South.

The localization of aid, i.e. the fact that a donor finances local organizations and helps them to place themselves in a decision-making position, remains a major challenge for AFD and donors in crisis and conflict contexts. It is a guarantee of appropriation, efficiency and sustainability. The Istanbul summit[[22]](#footnote-22) set the target of 25% of aid passing through local organizations in order to focus on those that will be present at all stages of the crisis: before, during and after. This is a response to the challenges posed by the humanitarian-development nexus.

## Support to Feminist Civil Society Organizations: A Fundamental Leverage of Transformation for Equality between Men and Women

Feminism is a collection of movements and philosophical ideas that share a common goal: to define, promote and achieve political, economic, cultural, social and legal equality between women and men. Feminism aims to abolish gender inequalities, which mainly affect women, and thus to promote women's rights in civil society and in private life.

Feminist movements are made up of various theoretical currents, which seek to understand why and how women occupy a subordinate (secondary) position in society and try to find solutions to put an end to this situation. Despite differences, civil society organizations (CSOs) share a common interest in the fight against patriarchy, the search for the emancipation of women, the promotion and defense of women's rights and equality between men and women, the refusal of binarities, along with a view to building new social relationships. Because they come from and are well rooted in their environment, feminist movements initiate and carry endogenous dynamics, of which the level of appropriation, dissemination and transformation is high.

Being essential actors of social change towards more egalitarian norms, feminist organizations nevertheless suffer from a lack of resources, visibility and networking. Hence, communication tools and strategies are necessary for them to ensure their advocacy and their actions.

The Young Feminist Fund of the Association for Women's Rights in Development (FRIDA) has carried out an inventory[[23]](#footnote-23) of young feminist organizations (YFOs) around the world that shows the dynamism, courage and inventiveness of these organizations, as well as the many difficulties they face. They express needs both for capacity building, particularly through training in the areas of project management and financial management, as well as the mobilization of financial resources and their sustainability, given the difficulties of CSOs in obtaining long term funding.

It is also noted that only a small majority of YFOs are declared, either by choice or due to difficulty. Thus 35% of them report very high cost, 30% say they face legal obstacles and 30% are not declared as a matter of policy. Among the recommendations made by FRIDA to the attention of donors are: the financing of intersectoral projects, the support of creative and unconventional strategies for change (art, theatre, social media, etc.) and the possibility of proposing multi-year, flexible grants to streamline the fundraising process for YFOs, ensure that smaller volunteer-based organizations can access funding, and help direct resources to non-declared groups.

In addition, FJOs are themselves potential targets of violence. The study conducted by FRIDA highlights that FYOs feel threatened by the work they do and worry about their safety and security; an eighth of them even feel constantly in danger. FYOs based in Asia-Pacific, the Middle East and North Africa see extremist or fundamentalist groups as a major threat against them, while organizations based in Latin America, the Caribbean and sub-Saharan Africa mainly feel threatened by state, departmental or provincial authorities. In addition, more than half of the organizations in sub-Saharan Africa interviewed in this study are the object of threats and attacks (such as excision or levirate).

It is worth noting that while feminist CSOs work on many themes; such themes are more or less predominant depending on the country or geographical area. Thus, in the Middle East and North Africa, CSOs mainly focus on women's empowerment, the fight against GBV and women's leadership. In Latin America, the Caribbean and Central Europe, priority is given to SRHR and GBV. Finally, in sub-Saharan Africa, feminist CSOs mainly focus on issues related to SRHR and HIV/AIDS, although the issue of women's economic empowerment is a major issue, but little supported so far.

# II. General Framework of the Call for Proposals

## 2.1. The « Women, Peace & Security » Agenda: A Priority of French Policy

Through its resolution 1325 “Women, Peace and Security” of October 31, 2000, the United Nations Security Council recognized for the first time the disproportionate impact of crises and armed conflicts on women and girls. It also, and above all, affirmed that respect for women's rights, their protection and their full participation in decision-making processes represented an effective means of preventing conflicts and promoting the sustainability of peace processes. Nine UN resolutions[[24]](#footnote-24) have since been adopted on the subject, jointly constituting the “Women, Peace and Security” agenda.

Resolution 1325 and following resolutions call to fight against sexual violence in conflicts and to strengthen the participation of women in conflict resolution and peace building. However, despite this international legal system, women remain largely excluded from the negotiation table, and women and girls disproportionately affected by conflicts are still very few beneficiaries of targeted humanitarian aid or even development aid.

Strongly mobilized in favor of this agenda as part of its feminist diplomacy, France adopted its third dedicated national action plan (NAP) (2021-2025) and, on the occasion of the Forum Génération Egalité 2021, was a signatory of the Compact WPS-HA[[25]](#footnote-25). The third NAP aims to take gender into account in all France's actions in the area of ​​Peace and Security, and sets France and its operators four commitments:

1. **Prevention of gender-based violence** and promotion of women's rights;
2. **The protection of women and girls** and the fight against impunity;
3. **The participation** of women in the prevention, management and resolution of conflicts;
4. **Promoting** the agenda and the National Action Plan.

This 3rd NAP involves AFD in its implementation, in accordance with the recommendations issued by the High Council for Equality (HCE) in 2018[[26]](#footnote-26). More specifically, it recognizes Minka as "*a pioneer fund [...] in the operationalization of the 'Women, Peace and Security' agenda and NAP in countries in conflict or post-conflict*". The plan also provides for “*studying the feasibility of launching a call for projects in support of CSOs active on the ‘Women, Peace & Security’ agenda from 2022 to 2025*”.

As part of its multilateral action, France also supports the Global Fund for Survivors of Conflict-Related Sexual Violence, co-founded by Dr. Denis Mukwege and Nadia Murad, to provide survivors of sexual violence access to medical, psychological and financial reparations. The Fund operates in Guinea, DRC, Iraq, Turkey and the Central African Republic to date.

## 2.2. Context and Challenges: Women, the First Victims of Violence but also Actors in Conflict Resolution

While the consequences of armed conflict affect communities as a whole, they particularly affect women and children, who represent 70% of victims according to the UN[[27]](#footnote-27). Rape, genital mutilation, sexual slavery: **sexual and gender-based violence (GBV) is not just collateral damage of conflict, it is used as a weapon of war to humiliate and destabilize civilian populations**.

It is undoubtedly the most important historical silence of our time - violence against women and girls in conflicts - that resolution 1325 and following wanted to break. In the former Yugoslavia, Rwanda, Sierra Leone, Liberia, Nepal, Afghanistan, DRC, CAR, Syria or the Sahel region, all these conflict zones have been marked by acts of violence against women and girls[[28]](#footnote-28):

* + Almost 70% of casualties among non-combatants in recent conflicts were mainly women and children;
  + Nearly 500,000 women were raped in Rwanda during the 1994 genocide;
  + Nearly 60,000 women were raped during the war in Croatia and Bosnia and Herzegovina, and between 1991 and 2001 an estimated 64,000 women were victims of war-related sexual violence in Sierra Leone.
  + More recently in the Middle East, the scene of deadly wars and conflicts, that have lasted for several decades, have targeted women and girls; degraded them to sexual slavery and subjected them to different forms of human trafficking.
  + The massive abduction of young schoolgirls in Nigeria by armed groups, sold and forced into marriage, is one of the latest weapons turned against women and girls.
  + Other regions of the world where conflicts are rife experience the same abuses against women and girls.

In addition to being the main victims of crises and conflicts, **women are only too weakly represented in decision-making bodies**. According to UN Women, only 23% of delegates in peace processes and 5.2% of military personnel participating in peace operations are women.

Although their role is fundamental in the field, Marie-Cécile Naves[[29]](#footnote-29) indicates that **more than 100,000 local reconstruction and reconciliation NGOs are now led by women**. She emphasizes that “The commitment and know-how of the actors in the field are just as essential, even decisive. Support for civilian populations, defense of the rights of women and children, maintenance or restoration of social ties and institutions, establishment of international partnerships, lobbying, resistance to oppressors: the range of their interventions is vast. »

* **Specific impact of conflicts on women:**

In all these conflicts, women are the object of tactics of war and thus become the target of sexual violence and rape as a weapon of war. Along with children, women also constitute the majority of refugee or forcibly displaced populations. Excluded from reconstruction processes, women are less likely to return to normal life, obtain justice for violations of their fundamental rights and contribute to the reform of laws and public institutions.

The impact of these conflicts is also reflected in the difficulty of access to basic services (water, health including sexual and reproductive health rights and education rights) disrupted by insecurity, and resulting in a high **maternal mortality rate that is 2.5 times higher in such contexts**. In Burkina Faso, for example, 82% of the 1.1 million forcibly displaced persons are women and children, leading to an increase in negative coping practices with dramatic social consequences in the long term (child marriage, dropping out of school, prostitution, trafficking and exploitation, armed group recruitment, etc.).

Armed conflicts are one of the main factors of food insecurity and acute malnutrition. Agricultural activity is often paralyzed in areas subject to repeated incursions by armed groups and environmental constraints, exacerbated by climate change and repeated climatic shocks (floods, drought). The shortage of drinking water and the issue of sanitation, particularly in conflict zones, lead to deterioration in the sanitary conditions of women and children. The context of the COVID-19 pandemic has exacerbated the difficulties of populations in fragile areas.

In this regard, the Secretary-General of the United Nations, Antonio Guterres, said he was "seriously concerned by the devastating consequences of the COVID-19 pandemic around the world, in particular in countries ravaged by armed conflict, emerging from 'conflict or in the throes of a humanitarian crisis[[30]](#footnote-30)'. The United Nations has therefore called for an immediate “global ceasefire” [[31]](#footnote-31). He also called for paying tribute to the women who play a decisive role in the reconstruction and who, at all times, re-weave the social ties between the communities, thus contributing to peace.

# III. Call for Projects 2022

## 3.1. General Objectives

This call for proposals is at the crossroads of AFD's strategic priorities in terms of gender equality in fragile areas. It therefore participates in the translation of feminist diplomacy, the French strategy for prevention, resilience and lasting peace, the AFD's Social Ties strategy, the localization of aid (Istanbul Summit ), translates the 3rd French National Action Plan (NAP) "Women, Peace and Security", as well as France's commitments to the WPS-HA Compact.

The desired objective[[32]](#footnote-32) is to support local feminist associations, at the national, regional or territorial level working i) for the prevention and protection of women and children in the priority contexts of crises and conflicts, as well as ii) for the participation of women in conflict resolution and peace building processes.

The project aims to support the capacity building of feminist civil society organizations in partner countries of the French development and international solidarity policy in their contribution to the implementation of the “Women, Peace and Security” Agenda. This capacity building can be broken down into activities in the field, advocacy, organizational development, capitalization, research-action, networking, and production of tools to support the actors in the translation of the components of the Agenda. This means supporting projects led by actors in the field that work to prevent, protect and strengthen the participation of women in peace processes.

As indicated in the section on the geographical scope, the project will be supported by three regional consortia which must be composed mainly of non-governmental organizations from the targeted territories, with the possible support of international non-governmental organizations, selected via this call for crisis and conflict projects (APCC). The consortium will combine experience in crisis and conflict zones with skills in gender, governance, peace and security.

## 3.2. Purpose and Specific Objectives

**In an aid localization approach, the program aims to directly support feminist organizations working for the participation and protection of women and children in a sustainable way in crisis and conflict zones.**

The beneficiary organizations of the mechanism will be feminist non-profit entities that act concretely in favor of gender equality in crisis and conflict zones, and particularly whose main mission is the defense of the effective rights of women and girls in these contexts, as well as their full participation in decision-making and conflict resolution processes.

Feminist organizations play a crucial role in their advocacy with local authorities involved in the implementation of the WPS agenda. They contribute to strengthening the capacities of actors on issues such as governance issues (normative frameworks, national action plans, multi-actor consultation, justice and the fight against impunity, etc.).

The prioritization to be granted between these different elements will be determined after an identification of needs, a consultation of civil society and actors involved in the WPS agenda (public actors, mediators, peacekeeping forces, PTF), and an initial mapping of CSOs likely to benefit from the project (via funding but also in terms of strengthening good practices and structuring associative projects) and able to meet the challenge on the long term.

Following the three priorities of the FSOF, the project will revolve around 3 components:

**Component 1: Provision of funding for feminist civil society organizations working for the prevention of conflicts, the participation and the protection of women and children in priority crisis and conflict zones in France.**

At least 60% of the funds will be allocated to CSOs identified by the consortium and/or selected through calls for projects. Different funding channels may be proposed to identify CSO initiatives of different sizes (minimum amount of tickets estimated at 5,000 Euros and maximum at 250,000 Euros). The project must ensure that the first rapid actions are initiated 6 months after the grant (Minka condition), thanks to the pre-identification of local CSOs already mobilized on the theme.

This component will ensure to provide direct support to beneficiary women and girls in a fragile context. Concrete actions should contribute to improving the conditions of beneficiaries and strengthening their empowerment. At the same time, this component could support advocacy actions to strengthen the role of women in peace processes. Finally, this component will make sure to integrate positive masculinity approaches into its intervention strategy.

**Component 2: Strengthening the technical capacities of feminist CSOs involved in the implementation of the “Women, Peace & Security” agenda**

Based on an initial diagnosis of needs, the consortium will develop a range of technical training courses on various topics (security, "do no harm", quality of interventions, negotiation skills, leadership, administrative and financial management and AML/CFT, etc.), and will support local feminist CSOs in their structuring, the development of their strategic plan and a viable economic model, the development of their communication and their digital identity. This component will make it possible to modulate the support according to the capacities and priorities of the organizations and could take the form of calls for expressions of interest from concerned stakeholders, so that the strengthening of feminist CSOs is not imposed from the top but rather well worked by the CSOs within the framework of their project.

**Component 3: Management, Monitoring, Capitalization and Networking**

The intermediated management and monitoring of projects in crisis and conflict zones requires expertise and specific approaches, justifying the use of specialized operators. A monitoring and evaluation mechanism adapted and conflict-sensitive will be put in place as the project progresses, as on all Minka projects. This mechanism has a cost, estimated at approximately 5% of the project[[33]](#footnote-33), which must be provided for in the budget of the consortium(s).

The activities of this component will also aim to capitalize on the differentiated expertise of beneficiary CSOs and mechanisms for transferring knowledge and experience between them, with a view to building a community of practice. This component also includes a component relating to the communication and visibility of the project.

## 3.3. Thematic and Geographical scope

* Thematic Scope

This call for proposals Support Fund for Feminist Organizations in Crisis and Conflict Zones (APCC) aims to select a consortium in each of the three targeted regions working with local feminist organizations already in place or to be identified. This consortium should combine experience in the implementation and monitoring of projects in favor of women's rights in crisis and conflict zones, and skills in governance, peace and security.

The proposals presented by CSOs must take into account in their approach France's commitments in its 3rd National Action Plan 2021-2025[[34]](#footnote-34)

The project will respond to the following themes, according to an intensity specific to the context of intervention:

1. **Systematically consider the prevention, protection and fight against violence,** particularly**:**
   * **The fight against sexual violence and exploitation as a weapon of war**: field actions for the prevention and protection of women, promotion of inclusive messages in order to fight against harmful norms and practices contributing to the reproduction of sexual violence, promotion of innovative initiatives around the construction of healthy and non-violent positive masculinities;
   * **The fight against gender-based violence**: promote the rights of women and girls, in the private and public space, in the media or on social networks; raise awareness and train on non-violence, tolerance and respect for the integrity of others, fight against gender stereotypes
   * **Comprehensive care for survivors of violence**: improvement of medical, psychosocial, legal and socio-economic care for survivors, proposal of protection, reparation and support solutions (physical reception and accommodation, childcare, etc.), training of health personnel so that they are able to identify the signs of GBV and to direct violence survivors to care structures, support for the socio-economic reintegration of survivors;
2. **Promote the participation of women in decisions relating to peace and security,** for example through:
   * The civic and political inclusion of young people, women and men, in the media space, in public debate and in decision-making spheres, at territorial, regional, national and local level, by strengthening the capacities of young people and women to make the voice of women heard on issues related to Peace and Security, and to promote their rights in these contexts.
   * The **prevention of conflicts and violence by mobilizing actors working in favor of human rights, in particular women's rights, and the culture of peace: culture of tolerance, respect for diversity and gender equality**.
3. **Contribute to strengthening equality between men and women through the implementation of tangible activities in favor of women and girls in crisis and conflict contexts via:**

* **The empowerment of women and girls**, particularly **refugees and forcibly displaced persons**; access to civil status, support for the re-schooling of girls, **income-generating activities**, **as well as access to resources (drinking water, food, dignity kits)** reflecting the humanitarian-development nexus.
* Sexual and reproductive health and rights by ensuring **better access of women and girls to sexual and reproductive health services**

1. **Promote structural actions around the “Women, Peace and Security” Agenda**, for example via:

* **Support for feminist associations involved in the field in democratic debate, the promotion and leadership of women** in conflict resolution, the media and in peace and security processes; at community, local, regional and national level.
* **Dialogue** (and the existence of spaces for dialogue) between authorities, including local/county/regional, and CSOs in order to promote holistic public policies and improve knowledge in this area

**All of these themes will be addressed taking into account the approach of positive masculinities**[[35]](#footnote-35) **and will reflect the strong links between humanitarianism and development.**

* Geographical scope

This call for proposals aligns with the priority countries of France's 3rd National Action Plan (NAP)**[[36]](#footnote-36)**. Since it cannot cover all the countries of the NAP with regard to the resources mobilized, the project will concern **3 distinct lots linked to three areas of crisis and conflict**:

1. the Greater Sahel: with a priority on the following countries most affected by the security crisis:Burkina Faso, Mali, Niger, Chad Particular attention will be paid to coordination with other projects in the area in support of feminist organizations and gender equality, whether funded by the French Embassies or AFD, implemented by CSOs or Expertise France (EDIFIS, Sahel Gender Fund);
2. **Central Africa**: Cameroon, the Central African Republic and the Democratic Republic of Congo taking into consideration refugees and displaced persons.
3. **The Middle East**: Iraq, Lebanon, Jordan, the Palestinian Territories; taking into account the Syrian populations who fled the conflicts.

A dynamic of exchange of practices between the 3 lots will be promoted (see below).

* Linkage with existing projects on this theme

It should be noted that the MEAE (via the FSPI channel, in particular the FSPI/PISCCA tool) and the AFD already finance a certain number of projects in support of feminist CSOs, whose main or secondary theme is the prevention and protection of women and girls as well as the fight against sexual violence in fragile areas (see list in appendix). Tenderers' offers must therefore take into account existing projects in order to avoid duplication on the one hand and on the other hand to create synergies with these projects where relevant.

## 3.4. Amount

This call for projects will relate to a grant envelope of an amount of **10 M EUR including tax, divided as follows**:

* - 1st batch: Greater Sahel endowed with 3,250,000 Euros
* - 2nd batch: Central Africa endowed with 3,250,000 Euros
* - 3rd batch: the Middle East endowed with 3,500,000 Euros

## 3.5. Runtime

The duration of the project will be between 3 and 4 years, with the possibility of funding feminist civil society organizations over different periods, depending on the projects, within this overall framework.

## 3.6. Operational Preparation

* Fund intermediated by a consortium

**The call for projects will be broken down into three regional batches which will aim to select a regional consortium in each of the selected regions. Consortia led or mainly composed of feminist CSOs from each targeted region will be given preference.**

CSOs submitting to this call for projects are expected to submit a proposal detailing the mechanism for selecting and financing project leaders in each country, but also the partnership approach envisaged and the roles and responsibilities of each member of the consortia.

* Missions of the Consortium or Organization

Each of the three consortia will have the following main missions:

>> **Identify feminist civil society organizations in the countries of the target regions active on the themes of "Women, Peace and Security".**

In its offer, the consortium must identify local organizations with that it is already partnering with or that seems relevant to associate with the mechanism. However, applicants are not expected to establish a definitive list of CSOs to be funded. On the contrary, the objective of this call for projects is to capture local CSOs in all their diversity, formally constituted or not, traditionally far from funding, with particular attention to youth movements, little or not identified in the usually-funded projects. To this end, a feasibility study could be carried out at the start of the project in order to establish, if not already existing, a fine mapping of the needs, structures, and existing financing mechanisms and to calibrate the fund and the allocation methods of funding.

The consortium will define in its methodology the framing elements of this feasibility study as well as the general criteria which will be used to select the local CSOs, the geographical scope where it would seem relevant to invest (distribution of funding) and the sub- thematic areas where it plans to work more specifically.

>> **Fund the projects of feminist civil society organizations in the priority fragile areas of the NAP and ensure the proper execution of funding**. Each of the consortia will be accountable to AFD for the accounting and financial management of the project and will produce technical and financial reports, as well as lessons learned from monitoring-evaluation and capitalization. They will control the quality of the interventions; guarantee the overall thematic and financial coherence of the projects

>> **Build the capacities of feminist civil society organizations in targeted countries** in aspects that will enable them to strengthen their quality of intervention, structure their actions, gain visibility, enrich themselves with experience and knowledge, gain legitimacy and access to funding on a sustainable basis.

>> **Animate the work and activities of sharing and capitalization of the project**: support collaborations, exchanges, links, synergies at the local, regional, national and transnational level between feminist organizations of civil society and defense of women's rights, sharing of knowledge, organization of regional seminars, etc.

The lead NGO of the selected consortium / the organization will be AFD's contact person.

* Cross-cutting methods of intervention

In their bids, CSOs should also consider the following:

**Intervention logic and methodology**: the project provides for transformational actions in favor of equality between men and women (in particular according to a positive masculinities approach), prevention and protection of women and girls in vulnerable areas. Therefore, the project notes must clearly present the intervention logic and the methodology chosen by the consortium in crisis and conflict contexts.

**Reinforced monitoring and evaluation system**: the consortium must propose an appropriate system that integrates the strategic dimension of gender and social transformation. The monitoring and evaluation system must remain simple and shall allow in particular:

* Close and frequent monitoring of activities and of the situation;
* Readjusting the project if necessary;
* Understanding the changes in the target actors;
* Evaluation of the capacity building of feminist CSOs;
* A process of capitalizing on achievements, even failures and other lessons learned from the project;
* Quantitative indicators disaggregated by gender and age group;
* Qualitative indicators to measure the reduction of gender inequalities;
* Data collection for monitoring the implementation of the support finance to feminist organizations (FSOF) strategic framework
* A final evaluation by closely associating the feminist organizations of civil society in concerned the areas of fragility.

**Methodological and procedural issues**: particular attention will be paid to the following points:

* Include the “**Do no harm**” approach and integrate issues relating to “**positive masculinities**”. Emphasis will be placed on the role of men in reducing violence during conflicts, favoring a gender methodology considering women and men as full actors in conflict resolution.
* With regard to the areas of concern of this project, the issues of compliance and integrity due diligence will mainly concern the main beneficiaries, in this case; the selected consortium, the constituting members, as well as the associations of the target countries who will be the beneficiaries and the providers. The due diligence to be carried out with regard to the lists of financial sanctions (UN, EU, France) will be governed by recent government doctrine.

**Coordination and complementarity**: Coordination with donors and other non-state operators active on these themes (namely networks and coalitions) at national and local levels should be close, so as to ensure complementarity of actions and approaches, and capitalize on respective lessons learned, and optimize support.

**Steering and governance**: The project notes must present in detail the steering of the operation and its mode of governance, whether at the level of each consortium or of the three NGOs awarded AFD funds, between the consortium/NGO and the CSOs beneficiaries, and at the local level, in the countries of intervention. The project proposals will demonstrate the linkage and complementarity of actions carried out within each of the consortia, as well as the detailed steering and monitoring mechanisms put in place within the consortium to ensure this overall consistency.

**Capacity building of partners and capitalization**: as indicated above, in the "missions of the consortium" section, the implementation of the project will include a component of capacity building and learning through capitalization of the actors and partners of each consortium involved in the realization of the project. Exchanges and cross-capitalization between lots shall also be encouraged. Any suggestion on this subject is welcome. Each consortium must provide the means to travel, during the project, at least once to the two other regions targeted by the call for projects.

**Sustainability**: Capacity building and the methodologies used should make it possible to contribute to the sustainability of the dynamics supported, to the solidification of the targeted CSO beneficiary structures.

**Communication**: each consortium must ensure feedback of written information, photos and, if relevant, videos that can be used by AFD in its public and/or internal communication on the project's achievements, at least on the launch phases, intermediary, and finalization of the project. The specific methods of public communication will be specified during the contracting stage, taking into account the sensitivity of the contexts, so as to communicate without putting the organizations and final beneficiaries at risk. In addition, proposals for promoting the results of the project in the countries of intervention but also with French actors in international cooperation will be encouraged.

* Budget and funding allocation

The total amount of €10M will be divided into 3 lots detailed above. This amount should make it possible to finance all the costs relating to the objectives of each regional consortium, including the costs of the supporting structure to manage the funds, including administrative costs/indirect costs, as well as the costs linked to transversal activities and capitalization and action research.

Offers that transfer a significant part of the funding to local NGOs while ensuring quality capacity building will be prioritized.

Thus, **at least 60% of the funding will be paid to feminist civil society organizations** in fragile areas and priority countries of the NAP to cover their operational or organizational and/or structural project costs. The funding mechanism for feminist civil society organizations will have to allocate amounts ranging from €5,000 to €250,000, allowing any type of selected feminist organization to fulfill the anti-money laundering and terrorist financing (LAB-FT) due diligence to be able to benefit from it. A balance between very low amount financing on the one hand, and medium amount on the other hand, will be sought in order to be able to support small structures outside the scope of traditional financing, without however multiplying this type of support in order to guarantee the feasibility of the project in its implementation.

* Consortium/a selection criteria

In addition to the quality of the technical and financial offer, the selection criteria for each regional consortium and the lead CSOs of these consortia will include the following elements:

* Knowledge of the regional ecosystem of feminist movements and organizations involved in issues of peace and security, of the dynamics at play in the targeted geography and of the priority topics of the call (women's and girls' rights, sexual violence as weapon of war, comprehensive care for survivors, integrated approach in the fight against violence and actions on the ground in connection with the agenda "Women, Peace and Security, in particular the leadership of women in the resolution of conflicts and in peace and security processes).
* Prior experiences in the targeted region(s) and tangible evidence demonstrating their ability to assess security issues and risks in the area of intervention;
* Competences for the implementation of projects in crisis and conflict zones, in particular on the issues of the rights of women and girls, equality between women and men, sexual violence as a weapon of war, the management of survivors, and on-the-ground actions related to the “Women, Peace and Security” agenda.
* Skills on capacity building of civil society associations.
* Knowledge of the organizations' action environment (legal recognition, national policies, constraints and difficulties, perception by influential actors)
* Ability to understand the subjects of positive masculinities to strengthen equality between men and women
* Experience and competence in capitalization, research-action (intellectual production and organization of seminars for south-south knowledge sharing);
* Complementarity between the respective expertise of the different NGOs in the consortium.
* Be in partnership and associate with local CSOs with shared roles and responsibilities and equitable management of resources.

## 3.7. Administration and Finance

* Disbursement and audit modalities

The funds will be disbursed over several installments to the account of the entity selected (lead partner of the consortium or NGO) on the basis of the progress state of the project (80% of the previous portion) and upon presentation of a technical and financial report and a portion audit or annual audit.

The successful tenderer will indicate in their tender the methods of fund management (terms of payment to the selected CSOs) and audit envisaged for the CSOs.

* Compliance, fight against money laundering and financing of terrorism (LAB-FT)

Successful entity will have to carry out due diligence on the southern CSOs that will be financed in order to ensure that AFD financing will not be used for the purposes of money laundering or terrorist activities (LAB-FT due diligence ).

This due diligence may be outsourced to expert firms. A proposal for terms of reference (ToR) may be shared by AFD with the consortium selected to recruit this service provider.

## 3.8. Estimated Timetable

The indicative timetable is as follows:

* March 2022: consultation meeting with CSOs (in Paris and with the three regional concerned departments)
* March 29th 2022: finalization of the framework note and publication of the call for proposals
* May 30th 2022: end of the call for proposals
* June 2022: Selection of offers
* July-October: dialogue with the three winning bids November 2022: contractualisation
* January 2023: start of projects

# Annexe : ExAmple OF PROJECTS SUPPORTED BY AFD Group TO REDUCE Gender Inequalities in Fragile CONTEXTS

* **Central Africa**:
* **CENTRAFRIQUE, “Creation of a holistic care center for victims of sexual and gender-based violence”, €4.2 million - AFD- Beneficiary: Panzi Foundation (2019)**. The purpose of the project is to organize access to quality care through a coordinated, accompanied and comprehensive process for victims of sexual and gender-based violence in the Central African Republic (Bangui) through the creation of a support for victims including an obstetrics gynecology service and an emergency accommodation center. The center offers four aspects of care: medical, psychosocial, legal and social reintegration (transfer of South-South skills between two Central African partners and the Panzi Foundation in the Democratic Republic of Congo and the Dr. Mukwege Foundation).
* **Sahel**:
* **ADELAC project in Chad – 10M€**

Integrated project for the development of young children from 0 to 10 years old by improving their access to educational, social and health services, the social empowerment of mothers and protection against GBV. Targets: 80,000 people, 75% of whom are women.

* **CHAD**, **"Improving the living conditions of women and girls in the regions of Guéra and Wadi-Fira", €5M, International Rescue Committee-UK (IRC) and consortium (2020)**: the objective of the project is to improve the social empowerment of Chadian women through better access to reproductive, maternal, neonatal, child and adolescent health services, family planning (SRMNIA/FP) and by taking GBV into account. By promoting demand for services, but also improving access, quality and utilization, the project directly targets 79,000 people, including refugees.
* **TIWARA Initiative – Gender Population and Development Project in Niger (10M€)**

The Gender, Population and Development Project in Niger (GPDN) has as its primary objective the reduction of gender inequalities by improving the education and empowerment of adolescents, women and couples and their use of reproductive health/FP services. Its objective is to improve access, quality and use of SRH, and in particular family planning for adolescents, the prevention of early marriage, comprehensive SRH education, and the strengthening psychosocial capacities of adolescents and women in existing community structures.

* **Training and economic integration project in Burkina Faso** (*5M€*). Led by Expertise France, this project aims to provide vocational training for 6,000 young people, including 3,000 women, and support for 50% of them in the creation of their business in the North, Sahel and Boucle du Mouhoun regions, in the grip of a serious deterioration in the security and humanitarian situation.
* **The "JEUNESSE SAHEL" partnership network**, which supported in its pilot phase (2021) in Burkina Faso, civil society actors in their initiatives in response to the security crisis, in an innovative gender and development approach: empowerment through education and professional integration of widows and orphans of soldiers fallen for their homeland, pedagogical innovation that develops a nomadic, autonomous and integrated digital education solution, allowing displaced populations to continue the educational provision to mainly female students, a social innovation program on employability that develops an operational process to support employment in Burkina Faso, for young workers in the country and in the diaspora.
* **Sahel: Regional gender program to improve maternal and neonatal health in the Sahel** (€8M, 2019), French Red Cross. The general objective of the project is to facilitate the demographic transition in Sahelian Africa, by improving maternal, neonatal, child and adolescent health and family planning (SRMNIA/FP) while promoting better account of gender relations in Mali (Bamako District), Niger (Agadez Region) and Mauritania (Gorgol Region).
* **Sahel Media Project in Liptako Gourma (Mali/Burkina/Niger) – 9.3M** aims for the civic and political inclusion of young people (women/men) in the media space and public debate, at regional, national and local level. Increase the representation of women in the media, both on the air and in newsrooms.
* [**Dianké**](https://www.rfi.fr/fr/podcasts/diank%C3%A9/) **radio series** (12 episodes) narrates the story of an independent young African woman with character that engages in politics to fight against corruption. Fiction produced by the NGO RAES and entirely financed by AFD on Bruits de Tambours (CSN 1544, €953K AFD grant) and MediaSahel (CZZ 2361, €11.5M AFD grant). **Very well received by the press (**[***Le Monde***](https://www.lemonde.fr/m-le-mag/article/2020/06/03/dianke-une-serie-radiophonique-feministe-made-in-africa_6041591_4500055.html#xtor=AL-32280270)**,** [***Télérama***](https://www.lemonde.fr/m-le-mag/article/2020/06/03/dianke-une-serie-radiophonique-feministe-made-in-africa_6041591_4500055.html#xtor=AL-32280270)**), the series received the prize for original music at the Paris Podcast festival.**
* **Advocacy for peace:**

On the occasion of the 27th edition of the Panafrican Film Festival of Ouagadougou (FESPACO), AFD presented a **special prize, "Woman Ambassador of Peace",** which rewarded and valued a woman filmmaker whose work contributes to strengthening the social bond and peace, Mrs. Aïcha Macky, for her film ZINDER.

* The **"Pagne de la Paix", a plea** that allowed weaving associations to offer their best vision of peace through the making of a fabric in "Faso Dan Fani". The winning loincloth dressed various monuments of the city in order to create animation and links between the populations around this common cultural asset.
* **Middle East**
* **Project of support to the national mental health program** (PNSM). This €5.3 million grant aims to support this initiative in a context of crisis, to support Lebanese public mental health and psychosocial support services, and to ensure the quality and equity of the healthcare provision in a context marked by major inequalities and social fractures, exclusion, violence and the resurgence of addictions and suicides.
* **MINKA Initiative – Professional Training Project Jordan** (8M€); The second host country (behind Lebanon) in proportion to its total population (7%), Jordan hosts nearly 685,000 Syrian refugees registered at the UNHCR, 50.4% of whom are women. The Vocational Training project aims to improve access to employment through the involvement of the private sector, the improvement of pathways through employment counseling services and the development of vocational training and entrepreneurship.
* **Support Fund to Feminist Organization**
* Regional project "**Support Fund for Innovative Gender Initiatives in the Sahel**" of 5M€, implemented by Expertise France, allowed an initial selection of 12 innovative projects from civil society in Burkina Faso (Mali, Mauritania, Niger, Senegal and Chad, in the areas of education, economic support, prevention and management of gender-based violence, and support for the equal participation of women and young people in mediation and crisis management spaces and governance.
* **Feminists in Action** – Intermediated fund for the strengthening of feminist CSOs active in SRHR, the fight against GBV, access to rights and economic emancipation. 15M€ implemented by CARE France, Oxfam, Equipop, the Mediterranean Women's Fund, the Francophone Women's Fund (XOESE) and the Pananetugri Initiative for Women's Well-Being (IPBF). Countries concerned: Benin, Burkina Faso, Cameroon, Guinea, Madagascar, Mali, Mauritania, Niger, Central African Republic, Republic of Côte d'Ivoire, Democratic Republic of Congo, Senegal, Chad, Togo, Algeria, Egypt, Iraq, Lebanon, Libya, Morocco, Palestinian Territories, Cambodia, Bangladesh, and Timor-Leste.
* **Feminist Opportunities Now - Intermediated fund for the strengthening of feminist CSOs in the fight against gender-based violence, multi-country – 14M€** - The project, implemented by IPPF-ARO, CREA, MDM, FIDH, EmpowHer aims to support strengthening the capacities of feminist movements in partner countries of the French development and international solidarity policy in their work to combat gender-based violence. It aims to systemically consider the prevention of violence and to adopt an integrated approach in the management of GBV. Countries concerned: Mali, Ivory Coast, Burkina Faso, Kenya, Bangladesh, Ethiopia, Guinea, Colombia, Sri Lanka, Mexico.
* **Amplifying change: strengthening the movement of young feminists in French-speaking West Africa** –3.5m€, including 2.1m€ financed by AFD (I-OSC). Implemented by Equipop, the Convention program aims to Contribute to change in favor of equality by strengthening the movements of young feminists in French-speaking West Africa. Countries concerned: Benin, Burkina Faso, Ivory Coast, Guinea Conakry, Mali, Mauritania, Niger, Senegal
* **The Collective Voice of Women and Girls** –4.8m€ including 2.8m€ financed by AFD (I-OSC). Convention program implemented by CARE France and which aims to improve respect for the rights of women and girls as well as gender equality through support for rights organizations in French-speaking countries in West Africa and beyond. Countries concerned: Benin, Mali, Madagascar + regional dimension.
* **Justice for survivors of gender-based violence** –750,000€, 50% of which is financed by AFD (I-OSC). Implemented by Avocats sans frontières in Mali.

1. A Civil Society Organization (CSO) is any public interest organization that does not come under the control of a State or an international institution. AFD retains several constituent criteria of a CSO: 1) the private origin of its constitution, 2) its financial independence (membership fees, donations, etc.), 3) its political independence, 4) the non-profit of its action (frequently characterized by its statute of association Law 1901 for French CSOs), 5) the consideration in its activities of the notion of public interest, 6) close links with local civil society. International and national NGOs are included in this category.

   A non-profit organization is considered to be any public or private non-profit organization of public interest, or any intergovernmental or international organization. Foundations, agencies and organizations attached to the United Nations system, or the International Committee of the Red Cross (ICRC) are, among others, part of these organizations. [↑](#footnote-ref-1)
2. Any proposal arriving after the date and time indicated above will be discarded. However, if the file could not have been submitted before the deadline date and time, AFD reserves the right to consider the application if (i) the reasons preventing its transmission are duly justified and (ii) the consortium/ the CSO has made its best efforts to transmit it as soon as possible. In this case, it is recommended to inform AFD as far in advance as possible and in any case before the deadline for submitting proposals. [↑](#footnote-ref-2)
3. For example, in the 3.5 MEUR lot, if the project has a duration of 3 years and a regular disbursement rate, the lead partner must provide proof of an annual budget over the last three years of EUR 1,666,000. [↑](#footnote-ref-3)
4. Cf. Humanitarian Strategy of the French Republic 2018-2022 https://www.diplomatie.gouv.fr/IMG/pdf/strategie\_humanitaire\_web\_cle023719.pdf [↑](#footnote-ref-4)
5. However, it is possible to integrate other countries bordering these four countries in the logic of conflict prevention and/or reception of refugee or displaced populations. [↑](#footnote-ref-5)
6. Attach the NGO's strategy document to the administrative file. This document is mandatory to apply for a grant under a programme agreement. [↑](#footnote-ref-6)
7. Attach to the administrative file the list of persons authorized to sign conventions and any other official document for the association. [↑](#footnote-ref-7)
8. Attach the detailed list to the administrative file. [↑](#footnote-ref-8)
9. A politically exposed person (PEP) is a person who holds or has held important public office in a foreign country; for example, a head of state or government, senior politicians, high-ranking government officials, senior members of the judiciary or military, managers of a state-owned enterprise or political party officials. Business relationships with family members of a PEP or persons closely associated with it present reputational risks similar to those associated with the PEPs themselves. This term does not cover middle- or lower-ranking persons falling into the above-mentioned categories. [↑](#footnote-ref-9)
10. Full Time Equivalent. [↑](#footnote-ref-10)
11. This amount must correspond to the total income appearing in the profit and loss account of the association for the year in question. It is not necessarily equal to the sum of the public and private resources mentioned in the following columns. [↑](#footnote-ref-11)
12. Include here all funds of public origin: grants and benefits; public funds of local, national, international, etc., origin. [↑](#footnote-ref-12)
13. Account here for all funds of private origin: grants from foundations or companies, bequests, donations, etc. [↑](#footnote-ref-13)
14. Please list here all the private contributors contributing more than or equal to 10% of the total budget of the NGO (with reference to the latest annual accounts validated at the General Assembly). If it is a legal entity, communicate the list of the members of the Board of Directors of this organization (name, first name, position and address) or if it is a natural person, communicate its identity (name, first name, position and address). [↑](#footnote-ref-14)
15. The OECD rating system (DAC 0, DAC 1 and DAC 2) makes it possible to measure the place of gender equality in a project (DAC 0: The project has been examined with regard to the marker but it was not found to address the goal of gender equality; DAC 1: Gender equality is an important and deliberate objective of the project, but it is not the main reason for its achievement; DAC 2: Gender equality is the main objective of the project and its research fundamentally determines the design of the project and the results expected from it. This project would not have been undertaken without the goal of equality between women and men). [↑](#footnote-ref-15)
16. The FSOF is aimed at feminist civil society organizations in all their diversity, formally constituted or not, which aim to act in favor of gender equality and to transform social relations based on gender in a sustainable manner, and particularly those whose main mission is the defense and promotion of the effective rights and emancipation of women and girls. [↑](#footnote-ref-16)
17. <https://www.afd.fr/fr/fonds-de-soutien-aux-organisations-feministes> [↑](#footnote-ref-17)
18. Projects granted by AFD outside of this call for proposals that meet the FSOF criteria, will be considered as part of this fund and will be counted in the overall envelope. [↑](#footnote-ref-18)
19. [strategie-lien-social-2021-2025 (1).pdf](file:///C:\Users\delabroye\Downloads\strategie-lien-social-2021-2025%20(1).pdf) [↑](#footnote-ref-19)
20. [Stratégie Vulnérabilités aux crises et résilience 2017-2021 | AFD - Agence Française de Développement](https://www.afd.fr/fr/ressources/strategie-vulnerabilites-aux-crises-et-resilience-2017-2021#:~:text=Ainsi%20la%20solidarit%C3%A9%20vis%2D%C3%A0,et%20faire%20face%20aux%20chocs.) [↑](#footnote-ref-20)
21. Launched in 2017, the Minka Peace and Resilience Fund is AFD's tool dedicated to peacebuilding, as part of the French strategy "Prevention, Resilience and Sustainable Peace". The Minka fund amounts to 250 million euros per year intended to support the prevention of violent conflicts and crisis resolution. It is part of the medium term in order to implement projects in the Sahel, in the countries around Lake Chad, in the Central African Republic and in the Middle East. The Minka Fund aims to intervene on the determinants and consequences of conflicts. *“It will pay particular attention to young people and the situation of women and girls”* (CICID, 2016) [*https://www.afd.fr/fr/minka-fonds-paix-et-resilience*](https://www.afd.fr/fr/minka-fonds-paix-et-resilience) [↑](#footnote-ref-21)
22. World Humanitarian Summit, Istanbul, 23-24 of May 2016. [↑](#footnote-ref-22)
23. FRIDA, [Courageuses Créatives Résilientes, Les organisations de jeunes féministes dans le monde: un état des lieux](https://www.awid.org/sites/default/files/atoms/files/courageuses_creatives_resilientes.pdf), 2014. [↑](#footnote-ref-23)
24. The following nine 1325 UN Security Council Resolutions are [les résolutions 1820](https://www.un.org/french/documents/view_doc.asp?symbol=S/RES/1820%282008%29), [1888](https://www.un.org/french/documents/view_doc.asp?symbol=S/RES/1888%282009%29), [1889](https://www.un.org/french/documents/view_doc.asp?symbol=S/RES/1889%282009%29), [1960](https://www.un.org/french/documents/view_doc.asp?symbol=S/RES/1960%282010%29), [2106](http://undocs.org/fr/S/RES/2106%282013%29), [2122](http://undocs.org/fr/S/RES/2122%282013%29), [2242](https://undocs.org/fr/S/RES/2242(2015)), [2467](https://undocs.org/fr/S/RES/2467(2019)) et [2493](https://undocs.org/fr/S/RES/2493(2019)) [↑](#footnote-ref-24)
25. 2020 marks the twentieth anniversary of United Nations Security Council Resolution 1325, the founding text of the “Women, Peace and Security” Agenda. Despite the progress in terms of advocacy and international legal mechanisms, women and children remain the first victims of crises and conflicts. UN Women, on the occasion of the Generation Equality Forum, launched the “*Compact on Women, Peace and Security and Humanitarian Action*” coordination and accountability mechanism around the Women, Peace, Security Agenda and targeted humanitarian aid among women and girls. The Compact does not aim to create new implementation mechanisms but builds on existing commitments for better coordination of implementation of the WPS agenda and broader accountability. [↑](#footnote-ref-25)
26. The evaluation of the second French NAP by the HCE recommended in particular: i) involving AFD more, particularly in countries in conflict or post-conflict (Sahel Alliance, Peace and Resilience Fund Minka); ii) to commit adequate financial and human resources to the implementation of this plan; iii) to give a geographical scope to the plan to measure the real impact on the areas of conflict of the measures adopted. [↑](#footnote-ref-26)
27. [Les conflits armés et les femmes - La résolution 1325 du Conseil de sécurité : dix ans d’existence | Nations Unies](https://www.un.org/fr/chronicle/article/les-conflits-armes-et-le-femmes-la-resolution-1325-du-conseil-de-securite-dix-ans-dexistence) [↑](#footnote-ref-27)
28. See: <https://www.un.org/press/fr/2020/sc14341.doc.htm>; [↑](#footnote-ref-28)
29. [Les femmes, indispensables actrices de la paix ?](https://ideas4development.org/femmes-actrices-paix/) Marie-cécile Naves, ideas4development.org [↑](#footnote-ref-29)
30. UN Council Resolution 2532 (2020), adopted on 1 July 2020. [↑](#footnote-ref-30)
31. Resolution 74/270 titled « Global Solidarity in the fight against Coronavirus Disease 2019 (COVID – 19) » adopted by the General Assembly on 2 April 2020. [↑](#footnote-ref-31)
32. See footnotes of p 2, p 3. [↑](#footnote-ref-32)
33. See the dedicated « Agir en zone fragile » “Acting in fragile areas” page: [Adapter son suivi-évaluation - Agir en zones fragiles (afd.fr)](https://agirenzonesfragiles.afd.fr/adapter-son-suivi-evaluation.html) [↑](#footnote-ref-33)
34. France’s 3rd National Action Plan, 2021-2025 : https://www.diplomatie.gouv.fr/IMG/pdf/202107\_pna\_no\_3-hd\_cle8c97fb.pdf [↑](#footnote-ref-34)
35. The priority countries of the 3rd NAP are: in Africa: the Sahel, the Lake Chad basin, the Central African Republic, the African Great Lakes (in particular the areas located in the Democratic Republic of Congo, Rwanda and Burundi); in America: Haiti; in Asia: Bangladesh, Burma, Afghanistan; in the Near and Middle East: Syria, Iraq, Lebanon and Jordan). [↑](#footnote-ref-35)
36. Celle-ci est l’inverse des masculinités dominantes et cherche à déconstruire les rôles sociaux généralement attribués aux hommes (pourvoyeur, leader, autorité, absent des soins aux enfants, etc.). [↑](#footnote-ref-36)